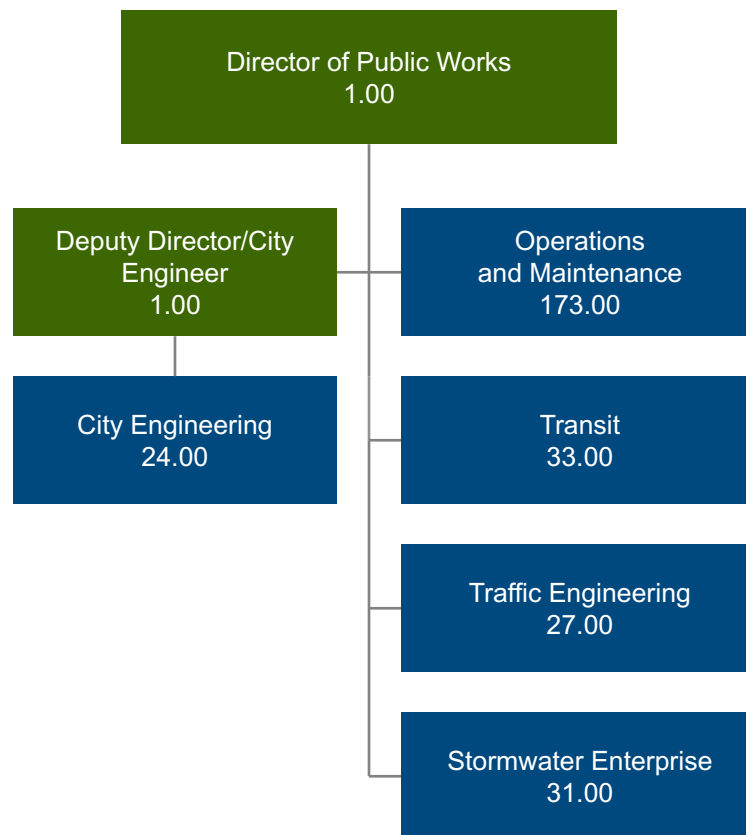


Public Works

Travis Easton, P.E., Director of Public Works | (719) 385-5457 | Travis.Easton@coloradosprings.gov



All Funds Summary

| Division | General Fund | Other Funds | Total Budget |
|------------------------------------|---------------------|----------------------|----------------------|
| City Engineering | \$4,605,237 | \$58,824,568 | \$63,429,805 |
| Operations and Maintenance | 17,539,911 | 74,004,445 | 91,544,356 |
| Traffic Engineering | 3,477,736 | 5,620,700 | 9,098,436 |
| Transit | 7,380,774 | 42,209,612 | 49,590,386 |
| Total Non-Enterprises | \$33,003,658 | \$180,659,325 | \$213,662,983 |
| Stormwater Enterprise ¹ | 0 | 26,547,194 | 26,547,194 |
| Total All | \$33,003,658 | \$207,206,519 | \$240,210,177 |
| | | | |
| Total Positions | 226.00 | 64.00 | 290.00 |

¹ Included in the Enterprises section of the Budget Book

Public Works

All Funds History

| Use of Funds | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--|----------------------|----------------------|-----------------------|----------------------|-------------------------------------|
| General Fund | \$22,632,755 | \$23,448,405 | \$20,388,665 | \$30,330,523 | \$9,941,858 |
| General Fund - CIP | 8,869,608 | 4,231,128 | 4,560,956 | 2,673,135 | (1,887,821) |
| Grants Fund Appropriation** | 22,868,246 | 73,583,204 | 73,583,204 | 51,782,881 | (21,800,323) |
| Bike Tax Fund | 73,314 | 84,700 | 84,700 | 94,700 | 10,000 |
| 2C/2C2-Road Tax Fund ¹ | 48,236,715 | 58,000,000 | 58,000,000 | 54,629,220 | (3,370,780) |
| PPRTA - Capital | 34,158,699 | 37,619,035 | 37,712,644 | 40,637,303 | 2,924,659 |
| PPRTA - Maintenance ² | 23,752,042 | 25,466,169 | 25,466,169 | 25,859,605 | 393,436 |
| PPRTA - Transit Operating ³ | 12,862,691 | 14,933,603 | 15,651,158 | 16,285,616 | 634,458 |
| Total Non-Enterprises | \$173,454,070 | \$237,366,244 | \$235,447,496 | \$222,292,983 | (\$13,154,513) |
| Stormwater Enterprise ⁴ | 15,041,836 | 17,718,000 | 17,718,000 | 17,917,194 | 199,194 |
| Total All | \$188,495,906 | \$255,084,244 | \$253,165,496 | \$240,210,177 | (\$12,955,319) |
| Total Positions | 261.00 | 262.00 | 262.00 | 290.00 | 28.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2020 Amended Budget may also include 2020 Amended PPRTA Budget for capital and maintenance as of 8/31/2020. 2020 Amended PPRTA Transit Operating Budget as of 8/31/2020 may include additional sales tax revenue for 2018 and 2019.

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.

² Following PPRTA's budgeting practices, the 2020 Amended Budget may include 2019 unspent carryover, 2018 revenue carryover, and additional 2019 revenue. The 2020 Original Budget and 2021 Budget do not include carryover.

³ PPRTA Transit Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section.

⁴ In November 2017, the voters passed Ballot Issue 2A, as set forth in Resolution 89-17, creating a dedicated stormwater fee for stormwater infrastructure and maintenance all managed through an enterprise.

Note: PPRTA 2019 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements.

2021 Strategic Plan Initiatives

| ID | Goal | Initiative |
|------|--|--|
| 1.11 | Promoting Job Creation | Leverage technology and engage stakeholders to make it easier to do business in the City |
| 2.3 | Investing in Infrastructure | Address infrastructure and multi-modal transportation needs to provide a safe, connected, and accessible community |
| 3.2 | Building Community & Collaborative Relationships | Engage and educate citizens in order to share knowledge, gather ideas and foster trust in City government |

Note: The ID number above corresponds to the Initiatives described in the City Strategic Plan, pg. 17.

City Engineering

Mike Chaves, P.E., Manager | (719) 385-5408 | Mike.Chaves@coloradosprings.gov

All Funds Summary

| All Funds | Use of Funds | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|-----------|----------------------------------|---------------------|----------------------------|-----------------------------|---------------------|---|
| | General Fund | \$2,719,008 | \$2,928,627 | \$2,906,657 | \$3,005,702 | \$99,045 |
| | General Fund - CIP | 1,317,891 | 2,870,428 | 2,870,428 | 1,599,535 | (1,270,893) |
| | PPRTA - Capital | 23,671,844 | 29,984,035 | 30,077,644 | 35,456,303 | 5,378,659 |
| | PPRTA - Maintenance ¹ | 5,555,622 | 3,673,998 | 3,673,998 | 5,396,380 | 1,722,382 |
| | Grants Fund Appropriation** | 1,347,508 | 22,683,614 | 22,683,614 | 17,971,885 | (4,711,729) |
| | Total | \$34,611,873 | \$62,140,702 | \$62,212,341 | \$63,429,805 | \$1,217,464 |
| | Positions | | | | | |
| | General Fund | 27.00 | 27.00 | 26.00 | 26.00 | 0.00 |
| | Total | 27.00 | 27.00 | 26.00 | 26.00 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2020 Amended PPRTA Budget for capital and maintenance as of 8/31/2020 may include additional sales tax revenue for 2019 and 2020.

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ Following PPRTA's budgeting practices, the 2020 Amended Budget may include 2019 unspent carryover, 2018 revenue carryover, and additional 2019 revenue. The 2020 Original Budget and 2021 Budget do not include carryover.

Significant Changes vs. 2020

- The 2021 budget includes the continuation of the General Fund 2020 Net Operating Reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic
- Decrease of approximately \$1,000 in the General Fund related to funding for existing positions, pay progression, and medical and dental cost adjustments, net of a reduction due to civilian hiring delays in 2021
- Increase of \$72,000 in the General Fund for an operating reimbursement to the Stormwater Enterprise for shared administrative and financial staff
- Increase \$27,000 in the General Fund for a portion of electronic document review software shared with Stormwater Enterprise
- Decrease of \$1,270,893 in General Fund CIP

City Engineering - Overview

City Engineering's primary focus is to provide professional engineering services to design, construct and maintain safe, high quality and efficient transportation infrastructure. The Division oversees planning and maintenance activities for approximately 430 bridges across the City. They also manage transportation capital projects with funding from several sources such as PPRTA, General Fund and grants. City Engineering is responsible for the following:

Capital Improvement Program (CIP)

- Develops short-term and long-term transportation and bridge programs
- Delivers approximately \$60M in capital projects from multiple funding sources annually
- Manages and oversees development of innovative transportation solutions
- Collaborate with multiple City departments and stakeholders to gain consensus and define the most efficient and cost-effective projects meeting the needs for all modalities
- Provides inspection and warranty services for capital projects
- Develops and maintains standard construction specifications, drawings and master bid item list, and provides technical expertise to other City departments
- Provides in-house engineering and surveying to support projects and other City departments

Engineering Development Review

- Provides timely engineering evaluation of subdivision plans, construction drawings and related development documents
- Works with stakeholder groups to update the following Engineering Criteria Manual elements: Subdivision Policy Manual, Pavement Design Criteria Manual, and the Traffic Criteria Manual; and the Drainage Criteria Manual
- Provides inspection services for privately constructed public infrastructure

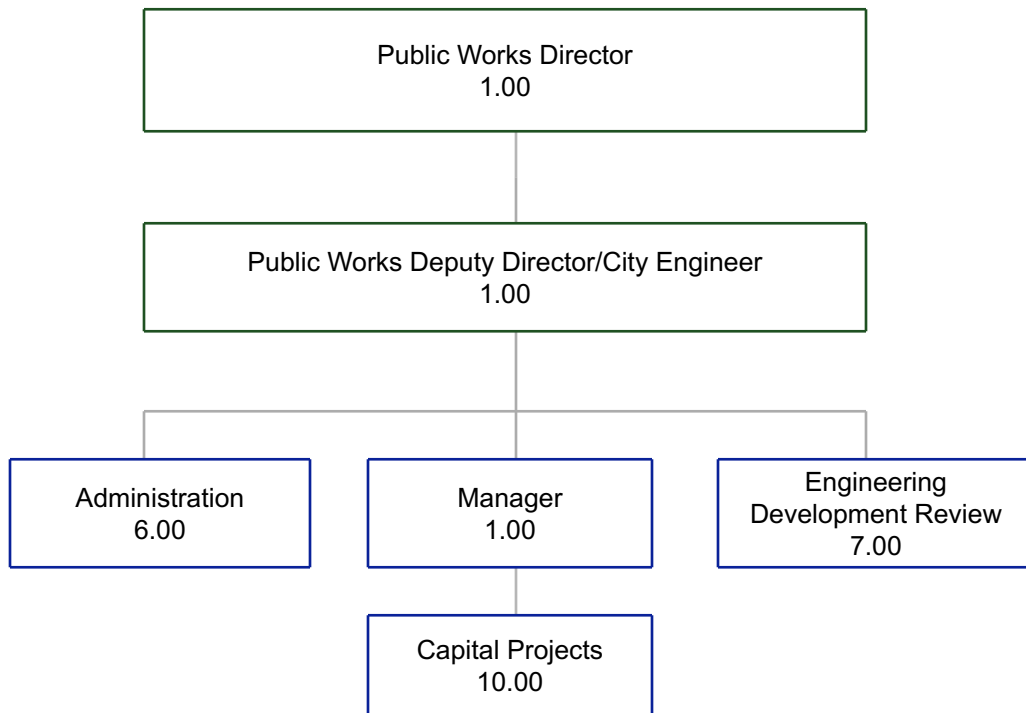
City Engineering - Functions

City Engineering manages the following General Fund supported functions:

| City Engineering Functions | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget |
|---|--------------------|--------------------|----------------------------|-----------------------------|--------------------|
| Public Works Administration | \$591,589 | \$698,984 | \$876,443 | \$870,778 | \$935,524 |
| Engineering Development Review | 627,863 | 782,450 | 763,820 | 756,899 | 758,470 |
| Capital Project Management | 1,106,769 | 1,237,574 | 1,288,364 | 1,278,980 | 1,311,708 |
| Total City Engineering Functions | \$2,326,221 | \$2,719,008 | \$2,928,627 | \$2,906,657 | \$3,005,702 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

City Engineering - Organizational Chart



The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2020, and changes occurring as part of the 2021 Budget for each fund including General Fund, PPRTA, and CIP.

City Engineering - General Fund: Summary, Funding, and Position Changes

| General Fund | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--|---------------------------------|-------------|-------------|----------------------|-----------------------|-------------|-------------------------------------|
| | Salary/Benefits/Pensions | \$2,227,166 | \$2,618,008 | \$2,812,185 | \$2,812,185 | \$2,883,630 | \$71,445 |
| | Operating | 99,055 | 101,000 | 116,442 | 94,472 | 122,072 | 27,600 |
| | Total | \$2,326,221 | \$2,719,008 | \$2,928,627 | \$2,906,657 | \$3,005,702 | \$99,045 |
| | | | | | | | |
| | CIP | \$1,198,080 | \$1,317,891 | \$2,870,428 | \$2,870,428 | \$1,599,535 | (\$1,270,893) |
| | | | | | | | |
| | Grand Total | \$3,524,301 | \$4,036,899 | \$5,799,055 | \$5,777,085 | \$4,605,237 | (\$1,171,848) |
| | | | | | | | |
| | Revenue | \$1,321,795 | \$1,348,267 | \$900,284 | \$900,284 | \$1,074,333 | \$174,049 |
| | | | | | | | |
| | Position Title | | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
| | Administrative Technician | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Analyst II-Benefits & Financial | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Construction Project Manager | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Deputy Public Works Director/City Engineer | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Engineer II | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Engineer III | | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 | |
| Engineering Inspector I/II | | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 | |
| Engineering Inspector III Lead | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Engineering Program Manager | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Engineering Specialist | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Engineering Supervisor | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Engineering Technician II | | 3.00 | 3.00 | 2.00 | 2.00 | 0.00 | |
| Engineering Technician III | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Licensed Surveyor | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Office Specialist/Senior Office Specialist | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Public Works Director | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Senior Analyst | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Senior Engineer | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Total Positions | | 27.00 | 27.00 | 26.00 | 26.00 | 0.00 | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

City Engineering - General Fund: Summary, Funding, and Position Changes

| | | |
|-----------------|--|--|
| Funding Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | 2020 Net Operating Reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic | (\$21,970) |
| | Release of 2020 Net Operating Reductions of \$21,970 and transfer to Operations and Maintenance division to fund 2020 snow removal and 811 locate team | 0 |
| | Total During 2020 | (\$21,970) |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | Salaries/Benefits/Pensions | |
| | Net change to fund existing positions | (\$17,719) |
| | Increase to fund pay progression | 28,175 |
| | Increase to fund medical and dental cost adjustments | 25,634 |
| | Increase to fund employee parking | 2,040 |
| | Decrease due to hiring delay in 2021 | (38,926) |
| | Increase for an operating reimbursement to the Stormwater Enterprise for shared administrative and financial staff | 72,241 |
| | Total Salaries/Benefits/Pensions | \$71,445 |
| | Operating | |
| | Increase to fund electronic document review software | \$27,000 |
| | Increase to fund city vehicle parking | 600 |
| | Total Operating | \$27,600 |
| | Capital Outlay | |
| | None | \$0 |
| | Total Capital Outlay | \$0 |
| | CIP | |
| | Decrease in 2021 CIP Projects | (\$1,270,893) |
| | Total CIP | (\$1,270,893) |
| | Total For 2021 | (\$1,171,848) |

| | | |
|------------------|---|--|
| Position Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | Transfer 1.00 FTE position to Public Works Operations and Maintenance (Engineering Tech II) for 811 locate team | (1.00) |
| | Total During 2020 | (1.00) |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | None | 0.00 |
| | Total For 2021 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

City Engineering - PPRTA: Summary

| PPRTA | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|-------|---|---------------------|---------------------|----------------------|-----------------------|---------------------|-------------------------------------|
| | Capital † | \$34,408,873 | \$23,671,844 | \$29,984,035 | \$30,077,644 | \$35,456,303 | \$5,378,659 |
| | Maintenance | 5,396,262 | 5,555,622 | 3,673,998 | 3,673,998 | 5,396,380 | 1,722,382 |
| | Total | \$39,805,135 | \$29,227,466 | \$33,658,033 | \$33,751,642 | \$40,852,683 | \$7,101,041 |
| | 2021 PPRTA Maintenance Projects | | | | | | |
| | Road and Bridge Repair and Maintenance | | | | | \$4,896,380 | |
| | PPRTA Capital Project Maintenance | | | | | 500,000 | |
| | Total PPRTA Maintenance | | | | | \$5,396,380 | |
| | † The PPRTA capital projects for the budget year are listed below in the CIP table. 2018 and 2019 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing. | | | | | | |
| | The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document. | | | | | | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2020 Amended PPRTA Budget for capital and maintenance as of 8/31/2020 may include additional sales tax revenue for 2019 and 2020.

City Engineering - CIP Program

| CIP Program* | Project | General Fund | Grants | PPRTA | Total Allocation |
|--------------|--|--------------------|--------------------|---------------------|---------------------|
| | 3 Trails Signal Crossings | | 193,000 | | 193,000 |
| | 30 th St Roadway and Safety Improvements | 538,591 | 1,250,976 | | 1,789,567 |
| | Academy Blvd.: Bijou to Airport Pavement Reconstruction | | | 5,100,000 | 5,100,000 |
| | Academy Boulevard Reconstruction: Airport Road to Academy Loop (TIP) | 41,822 | 267,047 | | 308,869 |
| | Airport Road over Spring Creek Bridge Replacement | | | 2,727,863 | 2,727,863 |
| | Arterial Reimbursements | 310,000 | | | 310,000 |
| | Black Forest Roadway Imps. Woodmen to Research (Joint Project) | | | 5,664,300 | 5,664,300 |
| | Centennial Blvd. Extension-Fillmore to Fontanero | | | 6,877,276 | 6,877,276 |
| | Circle Dr. EB over Fountain Creek Bridge Rehabilitation | | | 4,800,000 | 4,800,000 |
| | Circle Dr. EB over Hancock Bridge Rehabilitation | | | 4,000,000 | 4,000,000 |
| | Circle Dr. WB over Fountain Creek Bridge Rehabilitation | | | 2,327,864 | 2,327,864 |
| | Circle Dr. WB over Hancock Bridge Rehabilitation | | | 300,000 | 300,000 |
| | Emergency Bridge Fund | | | 1,000,000 | 1,000,000 |
| | Envision Shooks Run SIP Project 13 - Design Only | 400,000 | | | 400,000 |
| | Galley Widening Dev | 180,000 | | | 180,000 |
| | Hancock Sidewalk - Sand Creek Trail To Academy Blvd | | 61,000 | | 61,000 |
| | HES-Printers Parkway & Parkside | 27,544 | | | 27,544 |
| | I-25 Ramps: South Nevada/ Tejon St. Corridor Improvements | | | 350,000 | 350,000 |
| | Paseo Road Bridge Replacement (TIP) | 58,467 | 501,019 | | 559,486 |
| | Pedestrian Improvement-Citywide | | | 687,000 | 687,000 |
| | Pedestrian Improvement-School and Neighborhood | | | 412,000 | 412,000 |
| | Platte Avenue Corridor Imp Study | | | 50,000 | 50,000 |
| | S Cheyenne Canyon Rd 1 over Cheyenne Creek Bridge Replacement | | | 610,000 | 610,000 |
| | UPRR Mainline over Fontanero Bridge Replacement | | | 550,000 | 550,000 |
| | Vegas & Royer UPRR | 43,111 | | | 43,111 |
| | Total 2021 CIP | \$1,599,535 | \$2,273,042 | \$35,456,303 | \$39,328,880 |

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
City Engineering

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|---|------------------|------------------|----------------------------|-----------------------------|------------------|---|
| Salaries/Benefits/Pensions | | | | | | |
| 51205 - CIVILIAN SALARIES | 1,724,252 | 1,980,680 | 2,127,903 | 2,127,903 | 2,115,372 | (12,531) |
| 51210 - OVERTIME | 3,192 | 4,800 | 2,000 | 2,000 | 2,000 | 0 |
| 51245 - RETIREMENT TERM VACATION | 505 | 0 | 0 | 0 | 0 | 0 |
| 51260 - VACATION BUY PAY OUT | 5,235 | 4,309 | 0 | 0 | 0 | 0 |
| 51299 - SALARIES REIMBURSEMENTS | (10,794) | 19,992 | 0 | 0 | 72,241 | 72,241 |
| 51610 - PERA | 224,266 | 258,748 | 300,613 | 300,613 | 306,341 | 5,728 |
| 51615 - WORKERS COMPENSATION | 14,170 | 17,131 | 17,960 | 17,960 | 17,262 | (698) |
| 51620 - EQUITABLE LIFE INSURANCE | 4,850 | 5,574 | 8,186 | 8,186 | 8,300 | 114 |
| 51640 - DENTAL INSURANCE | 9,339 | 11,458 | 11,965 | 11,965 | 12,361 | 396 |
| 51670 - PARKING FOR EMPLOYEES | 3,574 | 4,334 | 6,940 | 6,940 | 8,980 | 2,040 |
| 51690 - MEDICARE | 23,936 | 27,535 | 31,256 | 31,256 | 31,236 | (20) |
| 51695 - CITY EPO MEDICAL PLAN | 37,355 | 56,602 | 59,397 | 59,397 | 57,657 | (1,740) |
| 51696 - ADVANTAGE HD MED PLAN | 175,244 | 214,292 | 232,715 | 232,715 | 239,380 | 6,665 |
| 51697 - HRA BENEFIT TO ADV MED PLAN | 12,042 | 12,553 | 13,250 | 13,250 | 12,500 | (750) |
| Salaries/Benefits/Pensions Total | 2,227,166 | 2,618,008 | 2,812,185 | 2,812,185 | 2,883,630 | 71,445 |
| Operating | | | | | | |
| 52002 - OPERATING REIMBURSEMENT | 13,057 | 23,568 | 0 | 0 | 0 | 0 |
| 52003 - REDUCTION IN OPERATING | 0 | 0 | 0 | (21,970) | 0 | 21,970 |
| 52110 - OFFICE SUPPLIES | 1,577 | 1,117 | 3,200 | 3,200 | 1,152 | (2,048) |
| 52111 - PAPER SUPPLIES | 894 | 104 | 1,300 | 1,300 | 600 | (700) |
| 52115 - MEDICAL SUPPLIES | 181 | 26 | 650 | 650 | 50 | (600) |
| 52120 - COMPUTER SOFTWARE | 6,236 | 2,880 | 1,700 | 1,700 | 28,200 | 26,500 |
| 52122 - CELL PHONES EQUIP AND SUPPLIES | 0 | 0 | 250 | 250 | 250 | 0 |
| 52125 - GENERAL SUPPLIES | 1,030 | 2,963 | 1,546 | 1,546 | 670 | (876) |
| 52135 - POSTAGE | 8,898 | 7,888 | 7,000 | 7,000 | 6,557 | (443) |
| 52140 - WEARING APPAREL | 281 | 622 | 800 | 800 | 600 | (200) |
| 52145 - PAINT AND CHEMICAL | 125 | 153 | 0 | 0 | 0 | 0 |
| 52160 - FUEL | 0 | 6 | 0 | 0 | 0 | 0 |
| 52225 - MAINT OF COMPUTER SOFTWARE | 7,169 | 6,868 | 900 | 900 | 400 | (500) |
| 52235 - MAINT MACHINERY AND APPARATUS | 0 | 1,761 | 4,400 | 4,400 | 4,000 | (400) |
| 52305 - MAINT SOFTWARE | 0 | 0 | 6,900 | 6,900 | 6,855 | (45) |
| 52415 - CONTRACTS AND SPEC PROJECTS | 6,166 | 0 | 25,000 | 25,000 | 24,000 | (1,000) |
| 52431 - CONSULTING SERVICES | 0 | 0 | 5,650 | 5,650 | 2,379 | (3,271) |
| 52560 - PARKING SERVICES | 2,550 | 3,250 | 4,080 | 4,080 | 5,520 | 1,440 |
| 52573 - CREDIT CARD FEES | 0 | 3 | 0 | 0 | 0 | 0 |
| 52575 - SERVICES | 5,555 | 4,146 | 5,172 | 5,172 | 2,316 | (2,856) |
| 52590 - TEMPORARY EMPLOYMENT | 5,954 | 2,422 | 0 | 0 | 0 | 0 |
| 52605 - CAR MILEAGE | 11 | 0 | 0 | 0 | 0 | 0 |
| 52607 - CELL PHONE ALLOWANCE | 5,580 | 6,755 | 6,800 | 6,800 | 7,560 | 760 |
| 52610 - PROFESSIONAL LICENSES | 348 | 94 | 732 | 732 | 788 | 56 |
| 52615 - DUES AND MEMBERSHIP | 2,071 | 2,075 | 2,140 | 2,140 | 2,000 | (140) |
| 52625 - MEETING EXPENSES IN TOWN | 922 | 751 | 600 | 600 | 0 | (600) |
| 52630 - TRAINING | 2,510 | 2,661 | 8,130 | 8,130 | 385 | (7,745) |
| 52635 - EMPLOYEE EDUCATIONL ASSISTANCE | 0 | 0 | 750 | 750 | 0 | (750) |
| 52645 - SUBSCRIPTIONS | 371 | 253 | 400 | 400 | 0 | (400) |
| 52655 - TRAVEL OUT OF TOWN | 34 | 12 | 375 | 375 | 300 | (75) |
| 52706 - WIRELESS COMMUNICATION | 480 | 850 | 600 | 600 | 600 | 0 |

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND
City Engineering

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------------------------------|------------------|------------------|----------------------------|-----------------------------|------------------|---|
| 52738 - CELL PHONE BASE CHARGES | 3,897 | 3,744 | 4,398 | 4,398 | 5,365 | 967 |
| 52770 - SAFETY EQUIPMENT | 783 | 438 | 1,244 | 1,244 | 440 | (804) |
| 52775 - MINOR EQUIPMENT | 11,948 | 12,129 | 9,275 | 9,275 | 8,645 | (630) |
| 52776 - PRINTER CONSOLIDATION COST | 7,507 | 7,616 | 8,340 | 8,340 | 8,340 | 0 |
| 52874 - OFFICE SERVICES PRINTING | 405 | 726 | 1,110 | 1,110 | 1,100 | (10) |
| 65160 - RECRUITMENT | 0 | 1,840 | 0 | 0 | 0 | 0 |
| 65275 - COST OF COLLECTION | 2,515 | 3,279 | 3,000 | 3,000 | 3,000 | 0 |
| Operating Total | 99,055 | 101,000 | 116,442 | 94,472 | 122,072 | 27,600 |
| Total Expense | 2,326,221 | 2,719,008 | 2,928,627 | 2,906,657 | 3,005,702 | 99,045 |
| CIP Total | 1,198,080 | 1,317,891 | 2,870,428 | 2,870,428 | 1,599,535 | (1,270,893) |
| Grand Total | 3,524,301 | 4,036,899 | 5,799,055 | 5,777,085 | 4,605,237 | (1,171,848) |
| Revenue | | | | | | |
| 40150 - RESTITUTION | 0 | 22 | 0 | 0 | 0 | 0 |
| 41400 - MISCELLANEOUS ADMIN REVENUE | 3,138 | 2,740 | 0 | 0 | 0 | 0 |
| 42310 - NON-RESIDENTIAL FEES | 869 | 3,556 | 0 | 0 | 0 | 0 |
| 42340 - RECORDING FEE | 1,007 | 1,361 | 0 | 0 | 0 | 0 |
| 43151 - BANNING LEWIS DEV REV FEES | 5,160 | 0 | 0 | 0 | 0 | 0 |
| 43356 - DEVELOPMENT REVIEW FEES | 868,549 | 938,421 | 550,000 | 550,000 | 664,049 | 114,049 |
| 45697 - INSPECTION OVERTIME | 1,608 | 3,006 | 0 | 0 | 0 | 0 |
| 45699 - DEVELOPMENT INSPECTION FEE | 397,661 | 320,598 | 350,184 | 350,184 | 350,184 | 0 |
| 45786 - FIRE DEVELOPMENT REVIEW | 8,607 | 9,614 | 0 | 0 | 0 | 0 |
| 45905 - RENTAL INCOME | 100 | 100 | 100 | 100 | 100 | 0 |
| 46025 - INTEREST | 43 | 0 | 0 | 0 | 0 | 0 |
| 46170 - REIMBURSEMENT FR OTHER FUNDS | 34,881 | 68,849 | 0 | 0 | 60,000 | 60,000 |
| 46171 - REIMBURSEMENT FROM GRANTS | 172 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 1,321,795 | 1,348,267 | 900,284 | 900,284 | 1,074,333 | 174,049 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance

Corey Farkas, Manager | (719) 385-5934 | CityOM@coloradosprings.gov

All Funds Summary

| | Use of Funds | 2019 | 2020 | * 2020 | 2021 | 2021 Budget - |
|------------------|-----------------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| | | Actual | Original Budget | Amended Budget | Budget | * 2020 Amended Budget |
| All Funds | General Fund | \$10,722,635 | \$10,590,638 | \$11,411,893 | \$16,739,911 | \$5,328,018 |
| | General Fund - CIP | 1,058,607 | 1,000,000 | 1,000,000 | 800,000 | (200,000) |
| | 2C/2C2-Road Tax Fund ¹ | 48,236,715 | 58,000,000 | 58,000,000 | 54,629,220 | (3,370,780) |
| | PPRTA - Capital | 413,177 | 412,000 | 412,000 | 412,000 | 0 |
| | PPRTA - Maintenance ² | 15,400,195 | 18,892,171 | 18,892,171 | 18,963,225 | 71,054 |
| | Total | \$75,831,329 | \$88,894,809 | \$89,716,064 | \$91,544,356 | \$1,828,292 |
| | Positions | | | | | |
| | General Fund | 101.00 | 101.00 | 103.00 | 173.00 | 70.00 |
| | Total | 101.00 | 101.00 | 103.00 | 173.00 | 70.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

¹ In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020.

² Following PPRTA's budgeting practices, the 2020 Amended Budget may include 2019 unspent carryover, 2018 revenue carryover, and additional 2019 revenue. The 2020 Original Budget and 2021 Budget do not include carryover.

Significant Changes vs. 2020

- The 2021 budget includes the continuation of the General Fund 2020 Net Operating Reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic
- Increase of approximately \$485,000 in the General Fund mainly to fund existing positions, pay progression, and medical and dental cost adjustments, net of a reduction due to civilian hiring delays in 2021
- Increase of approximately \$860,000 in the General Fund to fund the addition of 8 positions and related operating costs for the 811 Locate Team per a state mandate
- Increase of \$1,300,000 in the General Fund to fund 20 equipment operators that were previously funded as staffing agency employees
- Increase of approximately \$3,600,000 in the General Fund to transfer 42 positions for the sweeper and drainage operations and associated operating costs from Stormwater Enterprise. The General Fund will be reimbursed by the Stormwater Enterprise through a Service Level Agreement for the drainage operations
- Decrease of \$200,000 in General Fund CIP
- Effective January 1, 2021 the sales tax rate for the 2C2-Road Tax will be 0.57%, a reduction of 0.05% from the previous 2C-Road Tax Fund, as approved by the voters on November 5, 2019. As a result, the 2C2-Road Tax Fund capital projects reflects a decrease of \$3,300,000.

Public Works Operations and Maintenance - Overview

The mission of the Public Works Operations and Maintenance Division is to ensure that quality maintenance and rehabilitation are provided for the City's roadway and drainage infrastructure.

Asset Management

- Maintain condition inventory of infrastructure assets including bridges, storm pipes and channels, roadway pavements, traffic signals, signs, pavement markings, curb and gutter, sidewalk, pedestrian ramps, trails, and more
- Analyze and monitor the conditions, costs, and life cycle of the City's infrastructure assets to equip decision makers with information for maintaining safe and operational public infrastructure
- Identify, locate, and field mark location of all owned underground facilities within public right of way alerting excavators of buried subsurface utilities to facilitate safe excavation with construction activities

Concrete Repair, Pavement Rehabilitation and Resurfacing

- Provide concrete repairs for roadway infrastructure including curb/gutter, sidewalks, pedestrian ramps, crosspans, and overlay prep for resurfacing
- Provide minor resurfacing for sections of roadway
- Prioritize street resurfacing based on surface distress, traffic volume, faulty drainage, oxidation (weather wear), deterioration, and failure of the sub-grade material
- Manage contracts for pavement resurfacing (mill/overlay, chip and slurry seal)

Right-of-way Management

- Ensure that new and retrofit concrete, street excavations, and capital project work in the public right-of-way is constructed to Engineering standards
- Issue permits for and inspects work performed in the City right-of-way
- Review traffic control plans for permitted work and capital project work to help ensure safety in the public right-of-way

Signs & Markings

- Maintain the City's signs and markings system
- Install new signage and replace worn out signs to meet federal standards
- Re-stripe roadways, crosswalks, legends, and bike lanes
- Coordinate new guardrail installations and coordinate replacement of damaged guardrail

Snow, Ice Control and Emergency Weather Response

- Provide snow and emergency weather conditions response year-round to establish safe and passable streets
- Provide service for over 6,300 lane miles of roadway extending over a 194 square-mile area

2C2-Road Tax Fund *

- Oversee two paving contracts in 2021 for the Overlay Program to repair and/or improve roadway segments
- Oversee pre-overlay concrete contracts in 2021 for the Concrete Program to repair and/or improve concrete such as curb and gutter, sidewalks, and pedestrian ramps
- Oversee contracts for inspection and third-party testing of the individual projects

* In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads with \$287.5 million over 5 years, 2021-2025, at a reduced sales tax rate of 0.57%. This is a continuation of Issue 2C which was passed by voters in November of 2015, for 2016-2020, at a sales tax rate of 0.62%.

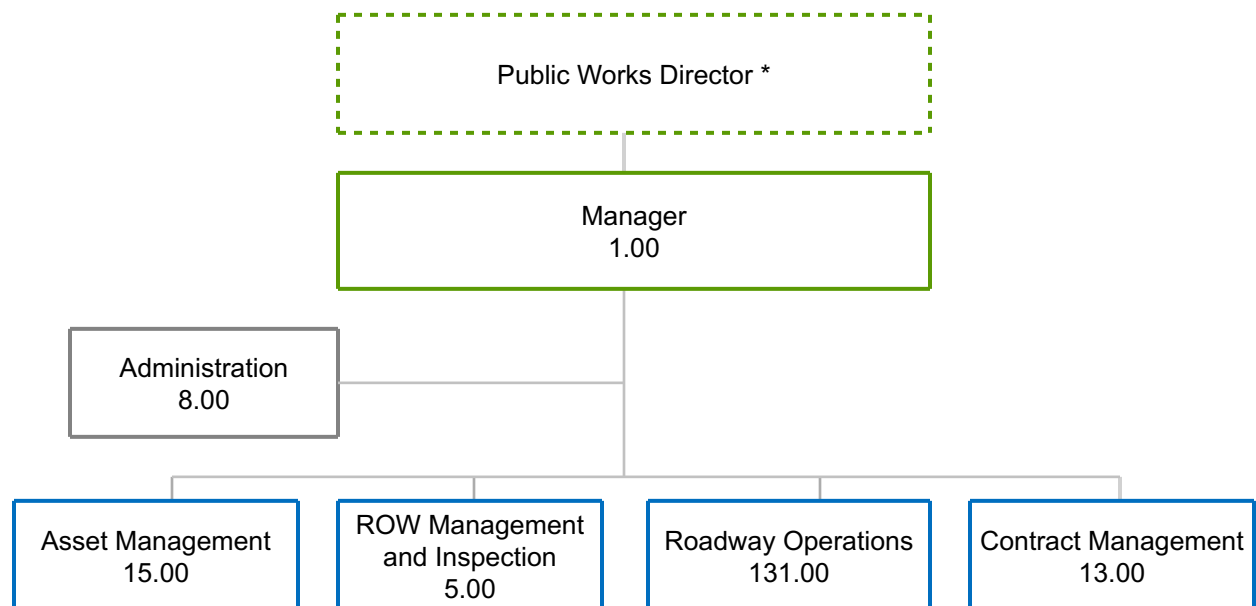
Public Works Operations and Maintenance - Functions

Public Works Operations and Maintenance manages the following General Fund supported functions:

| Public Works Operations and Maintenance Functions | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget |
|---|--------------------|---------------------|----------------------|-----------------------|---------------------|
| Asset Management | \$436,072 | \$526,420 | \$692,103 | \$1,296,692 | \$1,748,685 |
| ROW Management and Inspection | 657,971 | 612,186 | 555,879 | 589,804 | 592,930 |
| Roadway Operations | 6,857,373 | 8,107,566 | 7,756,023 | 8,028,814 | 12,871,474 |
| Contract Management | 555,658 | 1,476,463 | 1,586,633 | 1,496,583 | 1,526,822 |
| Total General Fund | \$8,507,074 | \$10,722,635 | \$10,590,638 | \$11,411,893 | \$16,739,911 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary.

The sections on the following pages provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2020, and changes occurring as part of the 2021 Budget for each fund including General Fund, 2C/2C2-Road Tax Fund, PPRTA, and CIP.

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

| General Fund | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------------------------|---------------------------------|-------------|--------------|----------------------|-----------------------|--------------|-------------------------------------|
| | Salary/Benefits/Pensions | \$6,539,076 | \$8,030,189 | \$8,218,859 | \$8,446,110 | \$13,958,480 | \$5,512,370 |
| | Operating | 1,922,269 | 2,648,869 | 2,319,279 | 2,514,521 | 2,735,931 | 221,410 |
| | Capital Outlay | 45,729 | 43,577 | 52,500 | 451,262 | 45,500 | (405,762) |
| | Total | \$8,507,074 | \$10,722,635 | \$10,590,638 | \$11,411,893 | \$16,739,911 | \$5,328,018 |
| | | | | | | | |
| | CIP | \$1,440,456 | \$1,058,607 | \$1,000,000 | \$1,000,000 | \$800,000 | (\$200,000) |
| | | | | | | | |
| | Grand Total | \$9,947,530 | \$11,781,242 | \$11,590,638 | \$12,411,893 | \$17,539,911 | \$5,128,018 |
| | | | | | | | |
| | Revenue | \$4,035,661 | \$4,106,986 | \$3,865,000 | \$3,865,000 | \$6,967,897 | \$3,102,897 |
| | | | | | | | |
| | Position Title | | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
| | Analyst I | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Comm Center Dispatcher | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Crew Leader | | 8.00 | 8.00 | 7.00 | 12.00 | 5.00 |
| | Engineering Supervisor | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Engineering Technician II | | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| | Engineering Technician III | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Environmental Sfty & Hlth Coord | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| Equipment Operator I | | 15.00 | 15.00 | 15.00 | 42.00 | 27.00 | |
| Equipment Operator II | | 19.00 | 19.00 | 19.00 | 35.00 | 16.00 | |
| GIS Analyst | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| GIS Supervisor | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| GIS Technician | | 1.00 | 1.00 | 1.00 | 3.00 | 2.00 | |
| Inspector I | | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 | |
| Inspector II | | 3.00 | 3.00 | 3.00 | 4.00 | 1.00 | |
| Inspector III | | 5.00 | 5.00 | 5.00 | 6.00 | 1.00 | |
| Office Specialist | | 1.00 | 1.00 | 1.00 | 2.00 | 1.00 | |
| Program Coordinator | | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 | |
| Public Works Operations Mgr | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Senior Analyst | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Senior Equipment Operator | | 16.00 | 16.00 | 16.00 | 24.00 | 8.00 | |
| Senior GIS Analyst | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Senior Office Specialist | | 3.00 | 3.00 | 3.00 | 4.00 | 1.00 | |
| Signs Technician I | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Street Programs Supervisor | | 3.00 | 3.00 | 3.00 | 4.00 | 1.00 | |
| Streets District Supervisor | | 6.00 | 6.00 | 7.00 | 10.00 | 3.00 | |
| Streets Operations Manager | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 | |
| Streets Operations Program Ast | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 | |
| Utilities Locator | | 2.00 | 2.00 | 2.00 | 6.00 | 4.00 | |
| Total Positions | | 101.00 | 101.00 | 103.00 | 173.00 | 70.00 | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

| | | |
|-----------------|---|--|
| Funding Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | 2020 Net Operating Reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic | (\$329,701) |
| | Transfer of budget within Public Works for increased snow removal costs in 2020 | 495,000 |
| | Transfer of budget within Public Works to fund the 811 Locate Team per state mandate | 655,956 |
| | Total During 2020 | \$821,255 |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | Salaries/Benefits/Pensions | |
| | Net change to fund existing positions | \$366,606 |
| | Increase to fund pay progression | 118,571 |
| | Increase to fund medical and dental cost adjustments | 96,526 |
| | Increase to fund employee parking | 600 |
| | Decrease due to hiring delay in 2021 | (96,378) |
| | Removal of 2020 one-time Salaries/Benefits/Pensions associated with the 811 Locate Team | (227,251) |
| | Increase for 29 FTEs transferred from Stormwater Enterprise for drainage operations | 2,298,676 |
| | Increase for 13 FTEs transferred from Stormwater Enterprise for sweeper operations | 939,802 |
| | Increase to fund 20 equipment operators previously funded as staffing agency employees | 1,300,000 |
| | Increase to fund additional 8 positions for the 811 Locate Team | 695,832 |
| | Redistribution from Operating and Capital Outlay to Salaries/Benefits/Pensions | 19,386 |
| | Total Salaries/Benefits/Pensions | \$5,512,370 |
| | Operating | |
| | Removal of 2020 one-time operating costs associated with the 811 Locate Team | (\$29,943) |
| | Removal of 2020 one-time increase to operating costs for snow removal | (495,000) |
| | Increase to fund city vehicle parking | 360 |
| | Increase to fund snow removal | 250,000 |
| | Increase to fund operating costs for the drainage operations transferred from Stormwater Enterprise to the General Fund | 394,152 |
| | Net decrease of costs related to the transfer of sweeper operations from the Stormwater Enterprise to the General Fund | (47,553) |
| | Increase to fund operating costs for the 811 Locate Team | 161,780 |
| | Redistribution of Operating to Salaries/Benefits/Pensions | (12,386) |
| | Total Operating | \$221,410 |
| | Capital Outlay | |
| | Removal of one-time costs for vehicles, computers, and GPS devices for the 811 Locate Team purchased in 2020 | (\$398,762) |
| | Redistribution of Capital Outlay to Salaries/Benefits/Pensions | (7,000) |
| | Total Capital Outlay | (\$405,762) |
| | CIP | |
| | Decrease in 2021 CIP projects | (\$200,000) |
| | Total CIP | (\$200,000) |
| | Total For 2021 | \$5,128,018 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - General Fund: Summary, Funding, and Position Changes

| | | |
|-------------------------|---|--|
| Position Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | Transfer 1.00 FTE position from City Engineering (1.00 Program Coordinator) | 1.00 |
| | Transfer 1.00 FTE position from Traffic Engineering (1.00 Utility Locator) | 1.00 |
| | Total During 2020 | 2.00 |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | Transfer 29.00 FTE positions from Stormwater Enterprise for drainage operations | 29.00 |
| | Transfer 13.00 FTE positions from Stormwater Enterprise for sweeper operations | 13.00 |
| | Add 8.00 FTE positions for the 811 Locate Team | 8.00 |
| | Add 20.00 FTE equipment operator positions previously funded as staffing agency employees | 20.00 |
| | Total For 2021 | 70.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - 2C/2C2-Road Tax Fund: Summary

| | | | | | | | |
|--|---|---------------------|---------------------|-----------------------------|------------------------------|---------------------|--|
| 2C/2C2-Road Tax Fund | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
| | Special Revenue Fund - Roadway Improvements | \$58,778,764 | \$48,236,715 | \$58,000,000 | \$58,000,000 | \$54,629,220 | (\$3,370,780) |
| | Total | \$58,778,764 | \$48,236,715 | \$58,000,000 | \$58,000,000 | \$54,629,220 | (\$3,370,780) |
| In November of 2019, voters in Colorado Springs passed Issue 2C2, agreeing to continue investment in our roads for years 2021-2025, at a sales tax rate of 0.57%, reduced from 0.62% for Issue 2C that was passed by voters in November 2015, for years 2016-2020. | | | | | | | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - PPRTA: Summary

| PPRTA | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|-------|---|---------------------|---------------------|----------------------|-----------------------|---------------------|-------------------------------------|
| | Capital † | \$624,720 | \$413,177 | \$412,000 | \$412,000 | \$412,000 | \$0 |
| | Maintenance | 17,528,615 | 15,400,195 | 18,892,171 | 18,892,171 | 18,963,225 | 71,054 |
| | Total | \$18,153,335 | \$15,813,372 | \$19,304,171 | \$19,304,171 | \$19,375,225 | \$71,054 |
| | 2021 PPRTA Maintenance Projects | | | | | | |
| | Roadway and Infrastructure Maintenance | | | | | | |
| | PPRTA Contracted Maintenance Programs | | | | | \$16,063,225 | |
| | PPRTA In-House Maintenance Programs | | | | | 2,900,000 | |
| | Total PPRTA Maintenance | | | | | \$18,963,225 | |
| | † The PPRTA capital projects for the budget year are listed below in the CIP table. 2018 and 2019 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing. | | | | | | |
| | The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document. | | | | | | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Public Works Operations and Maintenance - CIP Program

| CIP Program * | Project | General Fund | PPRTA | 2C2-Road Tax Fund | Total Allocation |
|---------------|---|------------------|------------------|---------------------|---------------------|
| | 2C2-Road Repair, Maintenance, and Improvements ¹ | | | 54,629,220 | 54,629,220 |
| | Companion Drainage Improvements for Roadway Projects | | 412,000 | | 412,000 |
| | Snow & Ice Control (S&IC) Liquid Storage Capacity | 800,000 | | | 800,000 |
| | Total 2021 CIP | \$800,000 | \$412,000 | \$54,629,220 | \$55,841,220 |

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

¹ Includes investment fees in addition to costs associated with the project

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|---|------------------|------------------|----------------------------|-----------------------------|-------------------|---|
| Salaries/Benefits/Pensions | | | | | | |
| 51205 - CIVILIAN SALARIES | 4,595,359 | 5,548,839 | 5,730,180 | 5,943,348 | 9,698,578 | 3,755,230 |
| 51210 - OVERTIME | 241,971 | 303,764 | 229,572 | 236,759 | 351,825 | 115,066 |
| 51230 - SHIFT DIFFERENTIAL | 9,570 | 10,743 | 0 | 0 | 0 | 0 |
| 51235 - STANDBY | 16,392 | 17,860 | 0 | 6,896 | 0 | (6,896) |
| 51240 - RETIREMENT TERMINATION SICK | 0 | 839 | 0 | 0 | 0 | 0 |
| 51245 - RETIREMENT TERM VACATION | 11,903 | 29,807 | 0 | 0 | 0 | 0 |
| 51260 - VACATION BUY PAY OUT | 31,444 | 36,165 | 0 | 0 | 0 | 0 |
| 51299 - SALARIES REIMBURSEMENTS | (41,884) | (52,981) | 0 | 0 | 0 | 0 |
| 51610 - PERA | 627,707 | 772,653 | 809,448 | 809,448 | 1,299,042 | 489,594 |
| 51615 - WORKERS COMPENSATION | 231,198 | 273,401 | 278,050 | 278,050 | 479,889 | 201,839 |
| 51620 - EQUITABLE LIFE INSURANCE | 12,851 | 15,535 | 20,435 | 20,435 | 38,111 | 17,676 |
| 51640 - DENTAL INSURANCE | 38,106 | 43,246 | 44,650 | 44,650 | 78,706 | 34,056 |
| 51670 - PARKING FOR EMPLOYEES | 816 | 822 | 620 | 620 | 750 | 130 |
| 51690 - MEDICARE | 65,792 | 80,947 | 84,170 | 84,170 | 132,479 | 48,309 |
| 51695 - CITY EPO MEDICAL PLAN | 120,190 | 144,300 | 147,100 | 147,100 | 304,580 | 157,480 |
| 51696 - ADVANTAGE HD MED PLAN | 536,081 | 758,073 | 825,884 | 825,884 | 1,505,520 | 679,636 |
| 51697 - HRA BENEFIT TO ADV MED PLAN | 41,580 | 46,176 | 48,750 | 48,750 | 69,000 | 20,250 |
| Salaries/Benefits/Pensions Total | 6,539,076 | 8,030,189 | 8,218,859 | 8,446,110 | 13,958,480 | 5,512,370 |
| Operating | | | | | | |
| 52002 - OPERATING REIMBURSEMENT | 206,076 | 481,819 | 250,000 | 500,000 | 0 | (500,000) |
| 52003 - REDUCTION IN OPERATING | 0 | 0 | 0 | (329,701) | 0 | 329,701 |
| 52105 - MISCELLANEOUS OPERATING | 28,667 | 25,618 | 4,000 | 4,000 | 2,000 | (2,000) |
| 52110 - OFFICE SUPPLIES | 5,446 | 4,965 | 13,250 | 9,650 | 5,188 | (4,462) |
| 52111 - PAPER SUPPLIES | 70 | 145 | 125 | 125 | 200 | 75 |
| 52115 - MEDICAL SUPPLIES | 65 | 429 | 700 | 700 | 500 | (200) |
| 52120 - COMPUTER SOFTWARE | 9,195 | 12,018 | 22,000 | 22,000 | 21,850 | (150) |
| 52122 - CELL PHONES EQUIP AND SUPPLIES | 243 | 519 | 6,730 | 6,730 | 2,940 | (3,790) |
| 52125 - GENERAL SUPPLIES | 81,067 | 197,184 | 83,639 | 133,639 | 77,636 | (56,003) |
| 52131 - CONCRETE SUPPLIES | 76 | 0 | 10,000 | 10,000 | 0 | (10,000) |
| 52135 - POSTAGE | 205 | 211 | 350 | 200 | 100 | (100) |
| 52140 - WEARING APPAREL | 21,558 | 15,988 | 25,250 | 25,250 | 6,390 | (18,860) |
| 52145 - PAINT AND CHEMICAL | 0 | 631 | 1,350 | 1,350 | 700 | (650) |
| 52165 - LICENSES AND TAGS | 0 | 0 | 400 | 400 | 0 | (400) |
| 52185 - AGGREGATE MATERIAL | 0 | 0 | 5,000 | 5,000 | 0 | (5,000) |
| 52190 - JANITORIAL SUPPLIES | 0 | 0 | 500 | 500 | 0 | (500) |
| 52192 - STORMWATER PERMIT | 0 | 0 | 0 | 0 | 1,000 | 1,000 |
| 52220 - MAINT OFFICE MACHINES | 0 | 0 | 1,000 | 1,000 | 0 | (1,000) |
| 52235 - MAINT MACHINERY AND APPARATUS | 900 | 0 | 28,196 | 28,196 | 212,000 | 183,804 |
| 52265 - MAINT BUILDINGS AND STRUCTURE | 133,205 | 132,222 | 223,000 | 173,000 | 115,000 | (58,000) |
| 52275 - MAINT RUNWAYS | 0 | 4,182 | 0 | 0 | 0 | 0 |
| 52281 - MAINT INFRASTRUCTURE | 248 | 0 | 0 | 0 | 350,000 | 350,000 |
| 52410 - BUILDING SECURITY SERVICES | 11,634 | 11,634 | 12,000 | 0 | 11,000 | 11,000 |
| 52415 - CONTRACTS AND SPEC PROJECTS | 23,225 | 0 | 7,000 | 7,000 | 0 | (7,000) |
| 52425 - ENVIRONMENTAL SERVICES | 1,032 | 774 | 15,000 | 15,000 | 1,000 | (14,000) |
| 52435 - GARBAGE REMOVAL SERVICES | 5,389 | 6,277 | 5,500 | 5,500 | 5,500 | 0 |
| 52445 - JANITORIAL SERVICES | 14,283 | 20,873 | 47,200 | 52,200 | 54,000 | 1,800 |
| 52465 - MISCELLANEOUS SERVICES | 0 | 582 | 0 | 0 | 0 | 0 |

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|---|------------------|-------------------|----------------------------|-----------------------------|-------------------|---|
| 52560 - PARKING SERVICES | 603 | 651 | 1,900 | 1,900 | 4,420 | 2,520 |
| 52565 - PEST CONTROL | 0 | 224 | 1,080 | 1,080 | 1,000 | (80) |
| 52567 - VETERINARY SERVICES | 0 | 82 | 0 | 0 | 0 | 0 |
| 52568 - BANK AND INVESTMENT FEES | 0 | 48 | 0 | 0 | 84 | 84 |
| 52571 - SNOW REMOVAL | 1,022,765 | 1,410,808 | 1,075,465 | 1,195,465 | 1,325,465 | 130,000 |
| 52573 - CREDIT CARD FEES | 84,626 | 88,523 | 0 | 58,792 | 45,000 | (13,792) |
| 52574 - LEGAL SERVICES | 0 | 29,457 | 0 | 0 | 100 | 100 |
| 52575 - SERVICES | 90,999 | 44,454 | 239,681 | 266,704 | 395,465 | 128,761 |
| 52579 - INSPECTIONS | 0 | 258 | 0 | 258 | 258 | 0 |
| 52590 - TEMPORARY EMPLOYMENT | 59,903 | 62,397 | 45,000 | 120,000 | 0 | (120,000) |
| 52605 - CAR MILEAGE | 223 | 0 | 0 | 0 | 0 | 0 |
| 52607 - CELL PHONE ALLOWANCE | 1,656 | 1,856 | 1,500 | 2,500 | 2,356 | (144) |
| 52615 - DUES AND MEMBERSHIP | 1,465 | 1,179 | 2,400 | 2,400 | 1,450 | (950) |
| 52625 - MEETING EXPENSES IN TOWN | 312 | 0 | 2,000 | 2,000 | 0 | (2,000) |
| 52630 - TRAINING | 6,236 | 7,379 | 20,757 | 20,757 | 6,430 | (14,327) |
| 52635 - EMPLOYEE EDUCATIONL ASSISTANCE | 4,060 | 0 | 7,000 | 7,000 | 0 | (7,000) |
| 52655 - TRAVEL OUT OF TOWN | 251 | 1,859 | 6,250 | 6,250 | 0 | (6,250) |
| 52705 - COMMUNICATIONS | 3,919 | 2,979 | 3,700 | 3,700 | 3,035 | (665) |
| 52706 - WIRELESS COMMUNICATION | 0 | 0 | 500 | 500 | 0 | (500) |
| 52738 - CELL PHONE BASE CHARGES | 34,591 | 33,440 | 37,932 | 37,932 | 37,380 | (552) |
| 52770 - SAFETY EQUIPMENT | 0 | 0 | 12,500 | 12,500 | 22,474 | 9,974 |
| 52775 - MINOR EQUIPMENT | 30,992 | 24,246 | 78,464 | 82,084 | 5,000 | (77,084) |
| 52776 - PRINTER CONSOLIDATION COST | 13,307 | 13,249 | 13,600 | 13,600 | 13,500 | (100) |
| 52795 - RENTAL OF EQUIPMENT | 590 | 5,035 | 0 | 0 | 0 | 0 |
| 52872 - MAINT FLEET VEHICLES EQP | 8,360 | 0 | 0 | 0 | 0 | 0 |
| 52874 - OFFICE SERVICES PRINTING | 4,240 | 4,512 | 5,800 | 5,800 | 4,850 | (950) |
| 65352 - EMPLOYEE AWARDS PROGRAM | 9,471 | 75 | 560 | 560 | 560 | 0 |
| 65356 - RETIREMENT AWARDS | 468 | 87 | 1,000 | 1,000 | 100 | (900) |
| Operating Total | 1,921,621 | 2,648,869 | 2,319,279 | 2,514,521 | 2,735,931 | 221,410 |
| Capital Outlay | | | | | | |
| 53020 - COMPUTERS NETWORKS | 45,729 | 43,295 | 48,000 | 148,000 | 45,500 | (102,500) |
| 53030 - FURNITURE AND FIXTURES | 0 | 282 | 4,500 | 4,500 | 0 | (4,500) |
| 53080 - VEHICLES ADDITIONS | 0 | 0 | 0 | 298,762 | 0 | (298,762) |
| Capital Outlay Total | 45,729 | 43,577 | 52,500 | 451,262 | 45,500 | (405,762) |
| Total Expense | 8,506,426 | 10,722,635 | 10,590,638 | 11,411,893 | 16,739,911 | 5,328,018 |
| CIP Total | 1,440,456 | 1,058,607 | 1,000,000 | 1,000,000 | 800,000 | (200,000) |
| Grand Total | 9,946,882 | 11,781,242 | 11,590,638 | 12,411,893 | 17,539,911 | 5,128,018 |

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Public Works - Operations and Maintenance Division

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------------------------------|------------------|------------------|----------------------------|-----------------------------|------------------|---|
| Revenue | | | | | | |
| 40113 - MISCELLANEOUS | 264 | 0 | 0 | 0 | 0 | 0 |
| 40150 - RESTITUTION | 505 | 1,086 | 0 | 0 | 0 | 0 |
| 43353 - RECOVERY | 0 | 21,544 | 0 | 0 | 0 | 0 |
| 44015 - DAMAGE TO PROPERTY | 1,410 | 0 | 0 | 0 | 0 | 0 |
| 44018 - SIGNAL DAMAGE SETTLEMENTS | 91 | 0 | 0 | 0 | 0 | 0 |
| 44019 - SIGN DAMAGE SETTLEMENTS | 484 | (187) | 0 | 0 | 0 | 0 |
| 44025 - CASH OVER SHORT | 34 | 18,465 | 0 | 0 | 0 | 0 |
| 44055 - REIMBURSEMENT ACCT | 3,862 | 0 | 0 | 0 | 0 | 0 |
| 45692 - CONCRETE PERMITS | 221,910 | 254,369 | 365,000 | 365,000 | 365,000 | 0 |
| 45695 - EXCAVATION PERMITS | 1,167,590 | 1,150,916 | 1,250,000 | 1,250,000 | 1,250,000 | 0 |
| 45712 - MAPS BOOKS CODES ETC | 10 | 10 | 0 | 0 | 0 | 0 |
| 45802 - TRAFFIC CONTROL PERMIT | 1,189,159 | 1,212,795 | 1,200,000 | 1,200,000 | 1,200,000 | 0 |
| 45806 - PAVEMENT DEGRADATION FEE | 1,370,503 | 1,358,186 | 1,050,000 | 1,050,000 | 1,050,000 | 0 |
| 46170 - REIMBURSEMENT FR OTHER FUNDS | 79,839 | 89,802 | 0 | 0 | 3,102,897 | 3,102,897 |
| Revenue Total | 4,035,661 | 4,106,986 | 3,865,000 | 3,865,000 | 6,967,897 | 3,102,897 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering

Todd Frisbie, P.E., PTOE, Manager | (719) 385-7628 | Todd.Frisbie@coloradosprings.gov

All Funds Summary

| | Use of Funds | 2019 | 2020 | * 2020 | 2021 | 2021 Budget - |
|-----------|----------------------------------|---------------------|---------------------|---------------------|--------------------|-----------------------|
| | | Actual | Original Budget | Amended Budget | Budget | * 2020 Amended Budget |
| All Funds | General Fund | \$3,158,924 | \$3,306,545 | \$3,191,216 | \$3,204,136 | \$12,920 |
| | General Fund - CIP | 846,601 | 210,000 | 210,000 | 273,600 | 63,600 |
| | PPRTA - Capital | 7,566,286 | 6,102,000 | 6,102,000 | 3,648,000 | (2,454,000) |
| | PPRTA - Maintenance ¹ | 2,796,225 | 2,900,000 | 2,900,000 | 1,500,000 | (1,400,000) |
| | Grants Fund Appropriation** | 58,000 | 7,272,942 | 7,272,942 | 378,000 | (6,894,942) |
| | Bike Tax | 73,314 | 84,700 | 84,700 | 94,700 | 10,000 |
| | Total | \$14,499,350 | \$19,876,187 | \$19,760,858 | \$9,098,436 | (\$10,662,422) |
| | Positions | | | | | |
| | General Fund | 27.00 | 28.00 | 27.00 | 27.00 | 0.00 |
| | Total | 27.00 | 28.00 | 27.00 | 27.00 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ Following PPRTA's budgeting practices, the 2020 Amended Budget may include 2019 unspent carryover, 2018 revenue carryover, and additional 2019 revenue. The 2020 Original Budget and 2021 Budget do not include carryover.

Significant Changes vs. 2020

- The 2021 budget includes the continuation of the General Fund 2020 Net Operating Reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic
- Decrease of approximately \$66,000 in the General Fund mainly to fund existing positions, pay progression, and medical and dental cost adjustments, net of a reduction due to civilian hiring delays in 2021
- Increase of approximately \$79,000 in the General Fund for a portion of the electronic document review software shared with Stormwater Enterprise and reinstatement of full funding for the School Safety program that had been reduced in 2020
- Increase of \$63,600 in General Fund CIP projects
- Decrease of \$3.8 million in PPRTA Capital and Maintenance funding
- Decrease of approximately \$6.9 million in grant appropriation due to 2019 anticipated grants that were re-appropriated in 2020, the year the grant award was received.

Traffic Engineering - Overview

Traffic Engineering's primary mission is to provide safe and efficient movement of vehicles, cyclists, and pedestrians within the public rights-of-way. The Division works to improve mobility and traffic flow, maintain public safety, reduce travel times, and mitigate congestion. Traffic Engineering is responsible for three major programs:

Traffic Operations

- Municipal Court Liaison for traffic related legal issues including research, field investigation, and representing the City of Colorado Springs in court
- Identify Transportation and Safety projects
- Develop and coordinate Federal Highway Administration mandated compliance programs
- Review roadway plans for capital projects and development for new roadway corridors, roundabouts, and bike lane projects
- Provide school safety services related to school crossings and parking concerns/issues

Traffic Signal Systems

- Manage signal timing and maintenance of over 600 traffic signals and 76 CDOT signals
- Respond to 24 hour emergency traffic signal malfunction / repairs
- Operate the incident management system (traffic cameras and message boards) on key arterials throughout the City
- Analyze requests for new traffic signals and additional phases to existing traffic signals
- Manage school zone flashing beacon schedule and maintenance

Transportation Planning

- Plan and implement roadway, bike, and pedestrian projects and programs to develop a multi-modal transportation system
- Identify and monitor projects to manage roadway congestion and mitigate unsafe locations for all modes of transportation
- Administer the School Safety Program
- Conduct public processes to develop regional, sub-regional and neighborhood projects
- Address neighborhood parking and cut-through traffic issues
- Coordinate transportation planning efforts with city departments, government agencies, and citizen groups in the Pikes Peak Region
- Collect traffic data, analyze, generate traffic studies
- Administer the City's truck route program
- Conduct various studies and analyses for multi-modal improvements; Update and implement the City's Intermodal Transportation Plan; Update and maintain the Bike Master Plan and other planning documents associated with Bike Planning; Develop and implement bike infrastructure and construct safety improvements where warranted; Institute bike programs that help promote and enhance safe bicycling in Colorado Springs

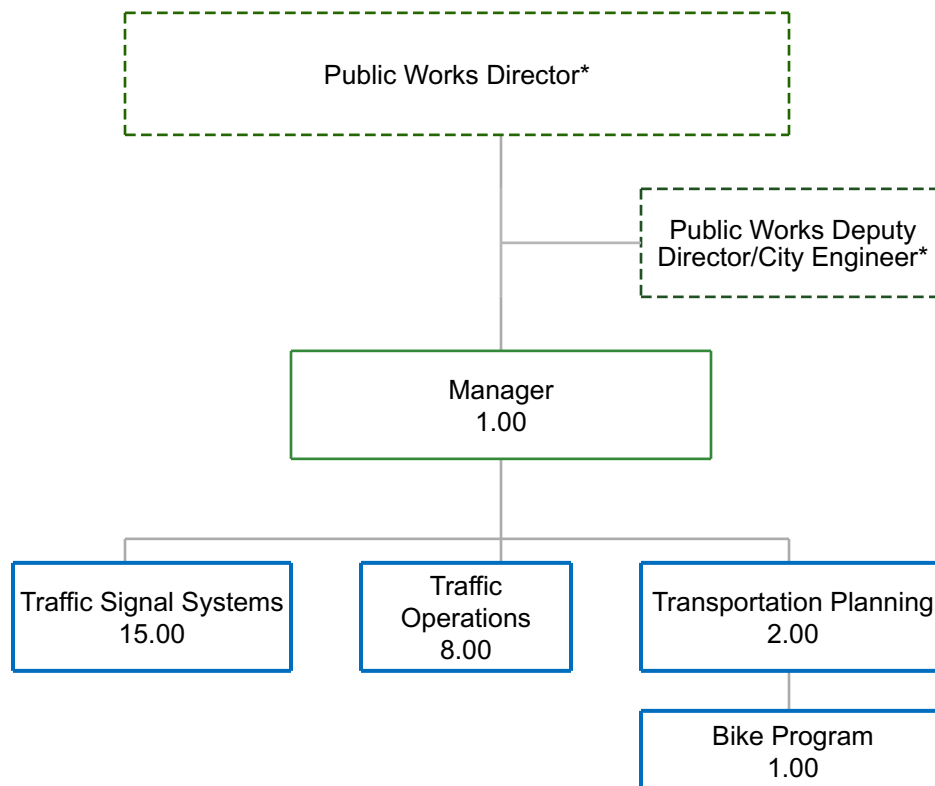
Traffic Engineering - Functions

Traffic Engineering manages the following General Fund supported functions:

| Traffic Engineering Functions | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget |
|---|--------------------|--------------------|----------------------------|-----------------------------|--------------------|
| School Safety | \$440,329 | \$515,362 | \$512,061 | \$460,141 | \$512,813 |
| Signals Maintenance and Construction | 736,940 | 832,446 | 978,671 | 973,544 | 863,362 |
| Traffic Management Center (TMC) Operations | 493,181 | 460,371 | 424,284 | 402,303 | 389,695 |
| Transportation Planning | 1,259,809 | 1,350,745 | 1,391,529 | 1,355,228 | 1,438,266 |
| Total Traffic Engineering Functions | \$2,930,259 | \$3,158,924 | \$3,306,545 | \$3,191,216 | \$3,204,136 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - Organizational Chart



* The Public Works Director and Public Works Deputy Director/City Engineer positions are funded as part of City Engineering's budget. These positions are not reflected in the position count in the Budget Summary below.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2020, and changes occurring as part of the 2021 Budget for each fund including General Fund, PPRTA, and CIP.

Traffic Engineering - General Fund: Summary, Funding, and Position Changes

| General Fund | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------|-----------------------------------|-------------|-------------|----------------------|-----------------------|-------------|-------------------------------------|
| | Salary/Benefits/Pensions | \$2,450,382 | \$2,635,611 | \$2,756,971 | \$2,756,971 | \$2,690,611 | (\$66,360) |
| | Operating | 479,877 | 523,313 | 549,574 | 434,245 | 513,525 | 79,280 |
| | Total | \$2,930,259 | \$3,158,924 | \$3,306,545 | \$3,191,216 | \$3,204,136 | \$12,920 |
| | | | | | | | |
| | CIP | \$152,237 | \$846,601 | \$210,000 | \$210,000 | \$273,600 | \$63,600 |
| | | | | | | | |
| | Grand Total | \$3,082,496 | \$4,005,525 | \$3,516,545 | \$3,401,216 | \$3,477,736 | \$76,520 |
| | | | | | | | |
| | Revenue | \$346,077 | \$343,389 | \$341,730 | \$341,730 | \$341,730 | \$0 |
| | | | | | | | |
| | Position Title | | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
| | Construction Project Manager | | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| | Engineer I | | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| | Engineering Division Manager | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Engineering Program Manager | | 2.00 | 2.00 | 1.00 | 1.00 | 0.00 |
| | Engineering Supervisor | | 4.00 | 4.00 | 4.00 | 4.00 | 0.00 |
| | Engineering Technician I | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Engineering Technician II | | 9.00 | 9.00 | 9.00 | 9.00 | 0.00 |
| | Engineering Technician III | | 3.00 | 3.00 | 2.00 | 2.00 | 0.00 |
| | Principal Planner | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Senior Planner | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Skilled Maintenance Technician II | | 4.00 | 5.00 | 5.00 | 5.00 | 0.00 |
| | Utilities Locator | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Total Positions | | 27.00 | 28.00 | 27.00 | 27.00 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - General Fund: Summary, Funding, and Position Changes

| | | |
|------------------|---|--|
| Funding Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | 2020 Net Operating Reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic | (\$115,329) |
| | Release of 2020 Net Operating Reductions of \$115,329 and transfer to Operations and Maintenance division to fund 2020 snow removal and 811 locate team | 0 |
| | Total During 2020 | (\$115,329) |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | Salaries/Benefits/Pensions | |
| | Net change to fund existing positions | (\$81,359) |
| | Increase to fund pay progression | 23,897 |
| | Increase to fund medical and dental cost adjustments | 27,718 |
| | Increase to fund employee parking | 120 |
| | Decrease due to hiring delay in 2021 | (36,736) |
| | Total Salaries/Benefits/Pensions | (\$66,360) |
| | Operating | |
| | Increase to fund city vehicle parking | \$360 |
| | Increase to fund electronic document review software | 27,000 |
| | Reinstatement of the 2020 Net Operating reductions for the School Safety Program funding | 51,920 |
| | Total Operating | \$79,280 |
| | Capital Outlay | |
| | None | \$0 |
| | Total Capital Outlay | \$0 |
| | CIP | |
| | Increase in 2021 CIP Projects | \$63,600 |
| | Total CIP | \$63,600 |
| | Total For 2021 | \$76,520 |
| Position Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | Transfer 1.00 FTE position to Public Works Operations and Maintenance (Utility Locator) for the 811 Locate Team | (1.00) |
| | Total During 2020 | (1.00) |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | None | 0.00 |
| | Total For 2021 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - PPRTA: Summary

| PPRTA | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|-------|---|--------------------|---------------------|----------------------|-----------------------|--------------------|-------------------------------------|
| | Capital † | \$7,435,450 | \$7,566,286 | \$6,102,000 | \$6,102,000 | \$3,648,000 | (\$2,454,000) |
| | Maintenance | 1,561,614 | 2,796,225 | 2,900,000 | 2,900,000 | 1,500,000 | (1,400,000) |
| | Total | \$8,997,064 | \$10,362,511 | \$9,002,000 | \$9,002,000 | \$5,148,000 | (\$3,854,000) |
| | 2021 PPRTA Maintenance Projects | | | | | | |
| | Citywide Safety and Traffic Operations | | | | | \$600,000 | |
| | Traffic Signal Maintenance | | | | | 900,000 | |
| | Total PPRTA Maintenance | | | | | \$1,500,000 | |
| | † The PPRTA capital projects for the budget year are listed below in the CIP table. 2018 and 2019 Actuals reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing. | | | | | | |
| | The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document. | | | | | | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Traffic Engineering - CIP Program

| CIP Program * | Project | Bike Tax | General Fund | Grants | PPRTA | Total Allocation |
|---------------|--|-----------------|------------------|------------------|--------------------|--------------------|
| | 31st & Pikes Peak Crossing Improvement | | | 168,000 | | 168,000 |
| | Bicycle Infrastructure Improvements | 94,700 | | | | 94,700 |
| | Congestion/Incident Management/Signal Improvements | | | | 412,000 | 412,000 |
| | Intersection Improvements-Citywide | | | | 824,000 | 824,000 |
| | On-Street Bikeway Improvements | | | | 412,000 | 412,000 |
| | PikeRide Station Expansion | | | 210,000 | | 210,000 |
| | Roadway Safety and Traffic Operations | | | | 1,000,000 | 1,000,000 |
| | Signal Addition | | 273,600 | | | 273,600 |
| | Traffic Signal System Upgrades | | | | 1,000,000 | 1,000,000 |
| | Total 2021 CIP | \$94,700 | \$273,600 | \$378,000 | \$3,648,000 | \$4,394,300 |

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Traffic Engineering

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|---|------------------|------------------|----------------------------|-----------------------------|------------------|---|
| Salaries/Benefits/Pensions | | | | | | |
| 51205 - CIVILIAN SALARIES | 1,820,817 | 1,887,483 | 2,008,283 | 2,008,283 | 1,940,613 | (67,670) |
| 51210 - OVERTIME | 22,564 | 27,552 | 30,000 | 30,000 | 30,000 | 0 |
| 51220 - SEASONAL TEMPORARY | 26,475 | 14,682 | 4,608 | 4,608 | 4,608 | 0 |
| 51230 - SHIFT DIFFERENTIAL | 444 | 442 | 0 | 0 | 0 | 0 |
| 51235 - STANDBY | 10,981 | 11,483 | 11,500 | 11,500 | 11,500 | 0 |
| 51240 - RETIREMENT TERMINATION SICK | 6,922 | 0 | 0 | 0 | 0 | 0 |
| 51245 - RETIREMENT TERM VACATION | 9,945 | 43,268 | 0 | 0 | 0 | 0 |
| 51260 - VACATION BUY PAY OUT | 5,534 | 9,195 | 0 | 0 | 0 | 0 |
| 51299 - SALARIES REIMBURSEMENTS | (22,733) | (20,381) | 0 | 0 | 0 | 0 |
| 51435 - EXTRA DUTY EXPENDITURE | 320 | 1,867 | 0 | 0 | 0 | 0 |
| 51610 - PERA | 249,628 | 256,150 | 284,047 | 284,047 | 281,834 | (2,213) |
| 51612 - RETIREMENT HEALTH SAVINGS | 0 | 29,936 | 0 | 0 | 0 | 0 |
| 51615 - WORKERS COMPENSATION | 31,596 | 33,498 | 34,701 | 34,701 | 34,838 | 137 |
| 51620 - EQUITABLE LIFE INSURANCE | 5,160 | 5,222 | 7,451 | 7,451 | 7,309 | (142) |
| 51625 - VISION CARE | 0 | 8 | 0 | 0 | 0 | 0 |
| 51640 - DENTAL INSURANCE | 12,387 | 12,595 | 13,784 | 13,784 | 13,572 | (212) |
| 51670 - PARKING FOR EMPLOYEES | 482 | 244 | 360 | 360 | 480 | 120 |
| 51690 - MEDICARE | 26,680 | 27,725 | 29,533 | 29,533 | 28,738 | (795) |
| 51695 - CITY EPO MEDICAL PLAN | 20,873 | 23,274 | 23,844 | 23,844 | 19,110 | (4,734) |
| 51696 - ADVANTAGE HD MED PLAN | 208,797 | 256,166 | 292,359 | 292,359 | 302,008 | 9,649 |
| 51697 - HRA BENEFIT TO ADV MED PLAN | 15,292 | 16,217 | 16,501 | 16,501 | 16,001 | (500) |
| 51699 - BENEFITS REIMBURSEMENT | (1,782) | (1,015) | 0 | 0 | 0 | 0 |
| Salaries/Benefits/Pensions Total | 2,450,382 | 2,635,611 | 2,756,971 | 2,756,971 | 2,690,611 | (66,360) |
| Operating | | | | | | |
| 52003 - REDUCTION IN OPERATING | 0 | 0 | 0 | (115,329) | 0 | 115,329 |
| 52110 - OFFICE SUPPLIES | 2,757 | 1,745 | 1,174 | 1,174 | 833 | (341) |
| 52111 - PAPER SUPPLIES | 0 | 0 | 50 | 50 | 50 | 0 |
| 52115 - MEDICAL SUPPLIES | 0 | 0 | 285 | 285 | 285 | 0 |
| 52120 - COMPUTER SOFTWARE | 0 | 314 | 1,100 | 1,100 | 27,550 | 26,450 |
| 52122 - CELL PHONES EQUIP AND SUPPLIES | 13 | 3,941 | 250 | 250 | 250 | 0 |
| 52125 - GENERAL SUPPLIES | 3,020 | 999 | 2,100 | 2,100 | 1,029 | (1,071) |
| 52127 - CONSTRUCTION SUPPLIES | 8,666 | 6,831 | 8,150 | 8,150 | 8,150 | 0 |
| 52135 - POSTAGE | 295 | 479 | 600 | 600 | 600 | 0 |
| 52145 - PAINT AND CHEMICAL | 783 | 1,760 | 2,000 | 2,000 | 500 | (1,500) |
| 52190 - JANITORIAL SUPPLIES | 886 | 0 | 1,000 | 1,000 | 1,000 | 0 |
| 52235 - MAINT MACHINERY AND APPARATUS | 1,087 | 63 | 1,980 | 1,980 | 1,980 | 0 |
| 52245 - MAINT SIGNALS | 33,932 | 10,733 | 35,000 | 35,000 | 14,001 | (20,999) |
| 52265 - MAINT BUILDINGS AND STRUCTURE | 9,464 | 6,717 | 6,000 | 6,000 | 4,689 | (1,311) |
| 52305 - MAINT SOFTWARE | 32,429 | 32,247 | 13,000 | 13,000 | 11,937 | (1,063) |
| 52410 - BUILDING SECURITY SERVICES | 120 | 480 | 480 | 480 | 480 | 0 |
| 52415 - CONTRACTS AND SPEC PROJECTS | 17,353 | 84,060 | 94,366 | 94,366 | 71,930 | (22,436) |
| 52435 - GARBAGE REMOVAL SERVICES | 299 | 382 | 258 | 258 | 258 | 0 |
| 52445 - JANITORIAL SERVICES | 4,950 | 5,553 | 6,350 | 6,350 | 6,350 | 0 |
| 52560 - PARKING SERVICES | 1,600 | 1,650 | 2,160 | 2,160 | 2,520 | 360 |
| 52575 - SERVICES | 15,680 | 3,169 | 1,420 | 1,420 | 1,420 | 0 |
| 52590 - TEMPORARY EMPLOYMENT | 0 | 11,286 | 0 | 0 | 0 | 0 |
| 52591 - SCHOOL CROSSING GUARDS | 310,716 | 310,716 | 312,716 | 312,716 | 312,716 | 0 |

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Traffic Engineering

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------------------------------|------------------|------------------|----------------------------|-----------------------------|------------------|---|
| 52605 - CAR MILEAGE | 57 | 0 | 0 | 0 | 0 | 0 |
| 52607 - CELL PHONE ALLOWANCE | 1,800 | 975 | 1,000 | 1,000 | 1,000 | 0 |
| 52615 - DUES AND MEMBERSHIP | 1,193 | 3,026 | 4,714 | 4,714 | 2,543 | (2,171) |
| 52625 - MEETING EXPENSES IN TOWN | 525 | 622 | 500 | 500 | 286 | (214) |
| 52630 - TRAINING | 2,120 | 3,368 | 4,050 | 4,050 | 125 | (3,925) |
| 52655 - TRAVEL OUT OF TOWN | 13 | 1,881 | 0 | 0 | 0 | 0 |
| 52706 - WIRELESS COMMUNICATION | 8,087 | 8,981 | 8,215 | 8,215 | 8,215 | 0 |
| 52736 - CELL PHONE AIRTIME | 0 | 0 | 50 | 50 | 50 | 0 |
| 52738 - CELL PHONE BASE CHARGES | 7,936 | 8,536 | 9,232 | 9,232 | 9,232 | 0 |
| 52770 - SAFETY EQUIPMENT | 3,195 | 3,358 | 5,000 | 5,000 | 4,372 | (628) |
| 52775 - MINOR EQUIPMENT | 7,145 | 5,368 | 21,970 | 21,970 | 14,770 | (7,200) |
| 52776 - PRINTER CONSOLIDATION COST | 2,955 | 3,004 | 3,584 | 3,584 | 3,584 | 0 |
| 52874 - OFFICE SERVICES PRINTING | 801 | 1,069 | 820 | 820 | 820 | 0 |
| Operating Total | 479,877 | 523,313 | 549,574 | 434,245 | 513,525 | 79,280 |
| Total Expense | 2,930,259 | 3,158,924 | 3,306,545 | 3,191,216 | 3,204,136 | 12,920 |
| CIP Total | 152,237 | 846,601 | 210,000 | 210,000 | 273,600 | 63,600 |
| Grand Total | 3,082,496 | 4,005,525 | 3,516,545 | 3,401,216 | 3,477,736 | 76,520 |
| Revenue | | | | | | |
| 40150 - RESTITUTION | 191 | 38 | 0 | 0 | 0 | 0 |
| 44014 - RECYCLED MATERIALS | 9,297 | 4,441 | 8,500 | 8,500 | 8,500 | 0 |
| 44015 - DAMAGE TO PROPERTY | 10 | 0 | 0 | 0 | 0 | 0 |
| 44017 - GUARDRAIL DAMAGE SETTLEMENTS | 852 | 26 | 0 | 0 | 0 | 0 |
| 44018 - SIGNAL DAMAGE SETTLEMENTS | 463 | 176 | 0 | 0 | 0 | 0 |
| 44019 - SIGN DAMAGE SETTLEMENTS | 35 | 67 | 0 | 0 | 0 | 0 |
| 45711 - COPIES OF DOCUMENTS | 750 | 891 | 350 | 350 | 350 | 0 |
| 45811 - STATE SAFETY TRAFFIC DEV | 332,880 | 332,880 | 332,880 | 332,880 | 332,880 | 0 |
| 45812 - TRAFFIC REIMB FROM OTHERS | 0 | 4,870 | 0 | 0 | 0 | 0 |
| 46171 - REIMBURSEMENT FROM GRANTS | 1,599 | 0 | 0 | 0 | 0 | 0 |
| Total Revenue | 346,077 | 343,389 | 341,730 | 341,730 | 341,730 | 0 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Transit

Craig Blewitt, Manager | (719) 385-5428 | Craig.Blewitt@coloradosprings.gov

All Funds Summary

| | Use of Funds | 2019 | 2020 | * 2020 | 2021 | 2021 Budget - |
|------------------|--------------------------------|---------------------|---------------------|---------------------|---------------------|-----------------------|
| | | Actual | Original Budget | Amended Budget | Budget | * 2020 Amended Budget |
| All Funds | General Fund | \$5,832,842 | \$6,622,595 | \$2,878,899 | \$7,380,774 | \$4,501,875 |
| | General Fund - CIP | 81,373 | 150,700 | 150,700 | 0 | (150,700) |
| | Grants Fund Appropriation** | 11,115,978 | 22,923,381 | 22,923,381 | 24,802,996 | 1,879,615 |
| | PPRTA - Capital | 2,507,392 | 1,121,000 | 1,121,000 | 1,121,000 | 0 |
| | PPRTA - Operating ¹ | 12,862,691 | 14,933,603 | 15,651,158 | 16,285,616 | 634,458 |
| | Total | \$32,400,276 | \$45,751,279 | \$42,725,138 | \$49,590,386 | \$6,865,248 |
| | Positions | | | | | |
| | Grants Fund | 33.00 | 33.00 | 33.00 | 33.00 | 0.00 |
| | Total | 33.00 | 33.00 | 33.00 | 33.00 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2020 Amended PPRTA Budget for operating as of 8/31/2020 may include additional sales tax revenue for 2019 and 2020.

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

¹ PPRTA Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section of the Budget.

Significant Changes vs. 2020

- During 2020, Transit received \$21,562,532 of funding from the FTA CARES Act Apportionment – Section 5307 for operational expenses in 2020 that are eligible under the Section 5307 and FTA Grant programs. This allowed Transit to maintain services despite revenue losses due to reduced ridership during the stay at home orders issued as a result of the COVID-19 pandemic. This resulted in expenditure savings in the General Fund of approximately \$5 million in 2020. Of this amount, \$240,000 of General Fund savings will be realized in General Costs for utilities and building security services directly attributable to Transit, an eligible cost under this grant program. The amended 2020 budget includes a reinstatement of \$1 million in operating to accommodate the timing of payments. The General Fund will still experience the full \$5 million of expenditure savings between Transit and General Costs as a result of this funding.
- Increase of approximately \$372,000 in General Fund to fund transit contract increases and grant match
- Increase in General Fund of \$65,944 to establish a transit route to the Colorado Springs Airport and Amazon distribution centers in the Summer of 2021. This route is jointly funded with Colorado Springs Airport.
- Increase in General Fund of \$320,000 for personal protective equipment (PPE) for drivers and riders and increased cleaning efforts
- Increase of approximately \$1.8 million in Grants Fund Appropriation
- Decrease of \$150,700 in General Fund CIP

Transit - Overview

The City of Colorado Springs is the primary provider of public transportation services in the Pikes Peak Region and is designated by the Federal Transit Administration (FTA) as the recipient of grant funding for the Colorado Springs Urbanized area. Responsibilities include transit service administration, regional planning coordination, and ensuring compliance with Federal and State rules and regulations. Transit Services directs and manages the activities and operations of all fixed-route, paratransit and rideshare services for the region. Over ninety percent (90%) of operations are outsourced.

Mountain Metro Fixed-Route Bus Service

- Includes service to Colorado Springs, Manitou Springs, and to parts of unincorporated El Paso County with approximately 10,575 one-way weekday trips per day servicing a diverse customer base
- Is the backbone of transit service as it provides about 94% of all public transit passenger trips in the region
- Includes a fleet of 61 buses and 951 bus stops along 30 bus routes
- Maintains a farebox recovery rate of around 17% with 16 average hourly boardings per bus

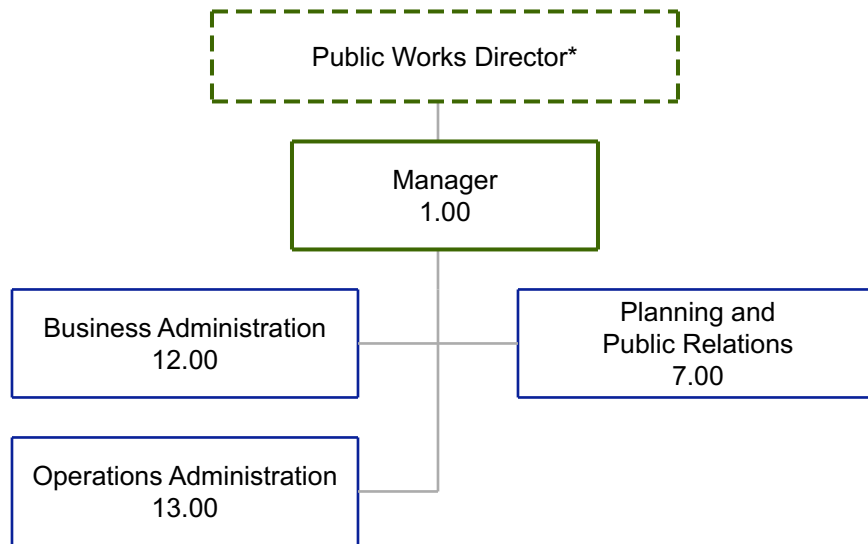
Mountain Metro Mobility – ADA/Paratransit service within Mountain Metro operating service area

- Provides the federally-mandated Americans with Disabilities Act (ADA) complementary paratransit service, a demand-response service for individuals whose mobility needs prevent them from using the fixed-route bus system
- Provides service along a 1.5-mile corridor (3/4 mile on each side) of every bus route during the same time the fixed-route system is operating
- Riders are required to be certified as eligible to receive curb-to-curb and door-to-door paratransit service
- 100% of the ADA paratransit riders are transit dependent
- Includes a private taxi option for trips up to seven (7) miles
- Provided 147,096 passenger trips with 48 vans in 2019
- Provided 7,525 premium taxi trips via a subcontract with zTrip in 2019

Mountain Metro Rides – Alternative Transportation

- Promotes alternative transportation options to residents of the Pikes Peak Region
- Reduces congestion and pollution by encouraging and coordinating the use of carpools, bicycle commuting, school pool (including bike and walk pools for children as well as carpools), and transit use
- Operates 26 vanpool vehicles with 149 participants

Transit - Organizational Chart



* The Public Works Director position is funded as part of City Engineering's budget. This position is not reflected in the position count in the Budget Summary below.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2020, and changes occurring as part of the 2021 Budget for each fund including General Fund, Grants Fund, and PPRTA.

Transit - General Fund: Summary, Funding, and Position Changes

| General Fund | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------|---------------------------------------|--------------------|--------------------|----------------------|-----------------------|--------------------|-------------------------------------|
| | Salary/Benefits/Pensions ¹ | \$0 | \$0 | \$0 | \$0 | \$0 | \$0 |
| | Operating | 6,276,689 | 5,832,842 | 6,622,595 | 2,878,899 | 7,343,062 | 4,464,163 |
| | Capital Outlay | 0 | 0 | 0 | 0 | 37,712 | 37,712 |
| | Total | \$6,276,689 | \$5,832,842 | \$6,622,595 | \$2,878,899 | \$7,380,774 | \$4,501,875 |
| | | | | | | | |
| | CIP | \$0 | \$81,373 | \$150,700 | \$150,700 | \$0 | (\$150,700) |
| | | | | | | | |
| | Grand Total | \$6,276,689 | \$5,914,215 | \$6,773,295 | \$3,029,599 | \$7,380,774 | \$4,351,175 |
| | | | | | | | |

¹ Salary/Benefits/Pensions are Grant Funded

| Funding Change | During 2020 | | * 2020 Amended - 2020 Original Budget |
|----------------|--|--|---------------------------------------|
| | Operational expenditure savings as a result of FTA CARES Act apportionment funding of Transit services | | (\$4,743,696) |
| | Increase 2020 Operating to accommodate timing of payments | | 1,000,000 |
| | Transfer \$683,956 of expenditure savings to the Operations and Maintenance division to fund 2020 snow removal and 811 locate team | | 0 |
| | Total During 2020 | | (\$3,743,696) |
| | For 2021 | | 2021 Budget - * 2020 Amended Budget |
| | Salaries/Benefits/Pensions | | |
| | None | | \$0 |
| | Total Salaries/Benefits/Pensions | | \$0 |
| | Operating | | |
| | Increase due to the removal of 2020 Net Operating expenditure savings | | \$4,743,696 |
| | Removal of Operating increase to accommodate timing of payments | | (1,000,000) |
| | Increase to fund contract increases | | 143,739 |
| | Increase to fund grant match for salaries and benefits | | 190,784 |
| | Increase to fund PPE and cleaning supplies | | 320,000 |
| | Increase to fund additional route to the Airport/Amazon Summer 2021 | | 65,944 |
| | Total Operating | | \$4,464,163 |
| | Capital Outlay | | |
| | Increase to fund contract increases | | \$37,712 |
| | Total Capital Outlay | | \$37,712 |
| | CIP | | |
| | Decrease in 2021 CIP Projects | | (\$150,700) |
| | Total CIP | | (\$150,700) |
| | Total For 2021 | | \$4,351,175 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

Transit - Grants Fund: Summary, Funding, and Position Changes

| | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--------------------|---|---------------------|------------------------|-------------------------------------|--------------------------------------|------------------------|--|
| | | | | | | | |
| | Grants Fund Appropriation** | \$25,776,948 | \$11,115,978 | \$22,923,381 | \$22,923,381 | \$24,802,996 | \$1,879,615 |
| | Total | \$25,776,948 | \$11,115,978 | \$22,923,381 | \$22,923,381 | \$24,802,996 | \$1,879,615 |
| Grants Fund | | | | | | | |
| | Position Title | | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
| | Accounting Technician II | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Administrative Technician | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Analyst II | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| | Application Support Admin I & II | | 1.00 | 1.00 | 2.00 | 2.00 | 0.00 |
| | Business Solutions Supervisor | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Buyer I/II | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Central Finance Technician I | | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| | Contracting Specialist II | | 0.00 | 0.00 | 1.00 | 1.00 | 0.00 |
| | Contracting Technician II | | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| | Dispatcher | | 3.00 | 3.00 | 0.00 | 0.00 | 0.00 |
| | Finance Administrator | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Fleet Services Coordinator | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Lead Dispatcher | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Office Specialist | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| | Program Coordinator | | 2.00 | 2.00 | 3.00 | 3.00 | 0.00 |
| | Project Design Specialist | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Public Communications Specialist II | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Revenue Clerk | | 1.00 | 1.00 | 0.00 | 0.00 | 0.00 |
| | Senior Analyst | | 2.00 | 2.00 | 2.00 | 2.00 | 0.00 |
| | Senior Applications Support Admin | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Senior Contracting Specialist | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Senior Maintenance Technician | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Senior Office Specialist | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Senior Public Communications Specialist | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Transit Business Ops Administrator | | 0.00 | 0.00 | 2.00 | 2.00 | 0.00 |
| | Transit Scheduler | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Transit Services Manager | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Transit Services Supervisor | | 3.00 | 3.00 | 3.00 | 3.00 | 0.00 |
| | TVM Maintenance Technician | | 1.00 | 1.00 | 1.00 | 1.00 | 0.00 |
| | Total Positions | | 33.00 | 33.00 | 33.00 | 33.00 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Transit - Grants Fund: Summary, Funding, and Position Changes

| | | |
|------------------------|--------------------------------------|--|
| Funding Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | None | \$0 |
| | Total During 2020 | \$0 |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | Increase in anticipated grant awards | \$1,879,615 |
| | Total For 2021 | \$1,879,615 |

| | | |
|-------------------------|--------------------------|--|
| Position Changes | During 2020 | * 2020 Amended - 2020 Original Budget |
| | None | 0.00 |
| | Total During 2020 | 0.00 |
| | For 2021 | 2021 Budget - * 2020 Amended Budget |
| | None | 0.00 |
| | Total For 2021 | 0.00 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic

| | | | |
|--------------------|------------------------|------------------------------|--|
| Grants Fund | 2021 CIP Grants | 2021 Operating Grants | 2021 Grant Appropriation ** |
| | \$24,802,996 | \$0 | \$24,802,996 |

** The Grants Fund Appropriation includes appropriation for new grant funding, and may include re-appropriation of prior year grants not awarded, as well as local match. However, the CIP table on a subsequent page of this narrative reflects only new grant funding. See Grants Overview for more information.

Transit - PPRTA: Summary

| | Use of Funds | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|---|-------------------------------------|---------------------|---------------------|----------------------|-----------------------|---------------------|-------------------------------------|
| PPRTA | Capital † | \$566,045 | \$2,507,392 | \$1,121,000 | \$1,121,000 | \$1,121,000 | \$0 |
| | Operating ¹ | 11,151,137 | 12,862,691 | 14,933,603 | 15,651,158 | 16,285,616 | 634,458 |
| | Total | \$11,717,182 | \$15,370,083 | \$16,054,603 | \$16,772,158 | \$17,406,616 | \$634,458 |
| | 2021 PPRTA Operating | | | | | | |
| | PPRTA Fixed-Route Service | | | | | \$8,508,532 | |
| | PPRTA ADA Paratransit Service | | | | | 4,166,342 | |
| | PPRTA Fuel (Fixed-Route) | | | | | 1,193,383 | |
| | PPRTA Fuel (ADA Paratransit) | | | | | 226,929 | |
| | Specialized Transportation Services | | | | | 124,968 | |
| | Other Operating Costs | | | | | 93,209 | |
| PPRTA | PPRTA Transit Grant Match | | | | | 1,972,253 | |
| | Total PPRTA Operating | | | | | \$16,285,616 | |
| † The PPRTA capital projects for the budget year are listed below in the CIP table. 2018 and 2019 Actual reported above are tracked in the City's financial system. These amounts may differ from the PPRTA Financial Statements due to timing. | | | | | | | |
| The PPRTA budget, funded by a one-cent sales tax, is not appropriated by the City. However, to reflect total funding dedicated for capital projects and maintenance of the City's transportation system, relevant PPRTA expenditures are included in this document. | | | | | | | |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic. The 2020 Amended PPRTA Budget for operating as of 8/31/2020 may include additional sales tax revenue for 2019 and 2020.

¹ PPRTA Transit Operating funds include tax and fare revenues; it does reflect carryover for Planned Operating Reserve and grant match for obligated projects as shown in the CIP section of the Budget.

Transit - CIP Program

| | Project | Grants | PPRTA Transit Local Match ¹ | PPRTA II Capital ² | Total Allocation |
|--------------|--|---------------------|--|-------------------------------|---------------------|
| CIP Program* | ADA-Paratransit Vehicle Replacement | 700,000 | | 202,920 | 902,920 |
| | Bus Rapid Transit Academy Blvd Study | 240,000 | 60,000 | | 300,000 |
| | Downtown Transit Center (DTC) | 4,000,000 | 1,000,000 | | 5,000,000 |
| | Electric Bus Purchase | 1,644,685 | 24,669 | 301,960 | 1,971,314 |
| | Fixed Route Vehicle Purchase | 1,664,480 | | 416,120 | 2,080,600 |
| | Parallelogram Lift | 569,680 | 142,420 | | 712,100 |
| | Security Projects | 71,688 | 17,922 | | 89,610 |
| | Sidewalk/Bus Stop Program on Existing Routes | 800,000 | | 200,000 | 1,000,000 |
| | Transit Bus Storage | 9,237,162 | 2,309,290 | | 11,546,452 |
| | Transit ITS Improvements | 500,000 | 500,000 | | 1,000,000 |
| | Vehicle Engine and Transmission | 160,000 | 40,000 | | 200,000 |
| | Total 2021 CIP | \$19,587,695 | \$4,094,301 | \$1,121,000 | \$24,802,996 |

* The funding of the CIP projects is for the current budget year and may not reflect the total project cost. For a citywide comprehensive list of CIP projects, refer to the CIP section of the Budget.

¹ PPRTA Local Match is included in the 2021 PPRTA Operating - Transit Grant Match amount.

² PPRTA Capital column reflects the projected expenses in 2021 based on highest priority, and may differ from the 2021 PPRTA Original Budget.

Transit - Fees

| Transit Fares and Tickets | | 2020 Fee | 2021 Fee |
|---------------------------|---|----------|----------|
| | Cash Fare | | |
| | Basic Fare/One Ride Adult - ages 19-59 | \$1.75 | \$1.75 |
| | Special Fare *Youth - ages 6-18 (5 and younger ride free with a paid adult) *Medicare/Disabled *Senior - ages 60+ | \$0.85 | \$0.85 |
| | Transfers are free and issued upon request with paid fare. Transfers are only good for 2 hours and 3 rides on one-way trips | FREE | FREE |
| | Discount Tickets | | |
| | 31-Day Ticket - unlimited one-way trips in a consecutive 31-day period | \$63.00 | \$63.00 |
| | Special 31-Day Ticket -Youth ages 6-18, Medicare/Disabled, Senior - 60+; unlimited one-way trips in a consecutive 31-day period | \$31.00 | \$31.00 |
| | Adult 20-Ride Ticket - good for 20-one way trips | \$32.00 | \$32.00 |
| | Special 20-Ride Ticket -Youth ages 6-18, Medicare/Disabled, Senior - 60+: good for 20-one way trips | \$16.00 | \$16.00 |
| | Summer Haul Pass - unlimited one-way trips from June 1 - August 31 on Mountain Metro fixed-route buses for kids 18 and under; good for one year only (year indicated on pass) | \$25.00 | \$25.00 |
| | Day Pass - unlimited rides on fixed-rout buses. Day Passes expire at midnight on the day of activation | \$4.00 | \$4.00 |

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Transit

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|--|----------------|----------------|----------------------------|-----------------------------|----------------|---|
| Operating | | | | | | |
| 52003 - REDUCTION IN OPERATING | 0 | 0 | 0 | (3,743,696) | 0 | 3,743,696 |
| 52105 - MISCELLANEOUS OPERATING | 897 | 2,501 | 1,000 | 1,000 | 1,000 | 0 |
| 52110 - OFFICE SUPPLIES | 3,545 | 3,641 | 4,800 | 4,800 | 4,800 | 0 |
| 52120 - COMPUTER SOFTWARE | 0 | 42,616 | 30,000 | 30,000 | 40,616 | 10,616 |
| 52122 - CELL PHONES EQUIP AND SUPPLIES | 2,390 | 36 | 0 | 0 | 0 | 0 |
| 52125 - GENERAL SUPPLIES | 1,462 | 0 | 0 | 0 | 320,000 | 320,000 |
| 52135 - POSTAGE | 3,092 | 3,318 | 4,800 | 4,800 | 4,800 | 0 |
| 52140 - WEARING APPAREL | 0 | 0 | 100 | 100 | 100 | 0 |
| 52160 - FUEL | 138,298 | 70,837 | 0 | 0 | 0 | 0 |
| 52165 - LICENSES AND TAGS | 4,118 | 5,976 | 9,585 | 9,585 | 13,600 | 4,015 |
| 52175 - SIGNS | 0 | 116 | 30,000 | 30,000 | 30,000 | 0 |
| 52190 - JANITORIAL SUPPLIES | 2,833 | 2,410 | 7,300 | 7,300 | 7,000 | (300) |
| 52202 - TICKET VENDING MACHINES | 17,291 | 13,005 | 32,090 | 32,090 | 32,090 | 0 |
| 52205 - MAINT LANDSCAPING | 0 | 0 | 61,000 | 61,000 | 111,000 | 50,000 |
| 52215 - MAINT GROUNDS | 0 | 2,790 | 0 | 0 | 0 | 0 |
| 52220 - MAINT OFFICE MACHINES | 7,124 | 7,639 | 9,650 | 9,650 | 12,150 | 2,500 |
| 52230 - MAINT FURNITURE AND FIXTURES | 513 | 1,056 | 4,000 | 4,000 | 4,000 | 0 |
| 52240 - MAINT NONFLEET VEHICLES EQP | 128,826 | 85,645 | 0 | 0 | 0 | 0 |
| 52241 - MAINT PARA TRANSIT PREV MAINT | 2,018 | 12,052 | 0 | 0 | 0 | 0 |
| 52242 - MAINT BENCHES AND SHELTERS | 0 | 1,580 | 395,000 | 395,000 | 410,800 | 15,800 |
| 52243 - MAINT TRANSIT PREV MAINT | 327,905 | 93,618 | 0 | 0 | 43,691 | 43,691 |
| 52265 - MAINT BUILDINGS AND STRUCTURE | 9,159 | 46,723 | 176,470 | 176,470 | 100,226 | (76,244) |
| 52281 - MAINT INFRASTRUCTURE | 5,718 | 15,530 | 33,080 | 33,080 | 18,480 | (14,600) |
| 52305 - MAINT SOFTWARE | 481,939 | 558,796 | 506,992 | 506,992 | 757,063 | 250,071 |
| 52405 - ADVERTISING SERVICES | 114,045 | 118,916 | 113,800 | 113,800 | 113,025 | (775) |
| 52410 - BUILDING SECURITY SERVICES | 151,326 | 177,996 | 6,000 | 6,000 | 6,000 | 0 |
| 52435 - GARBAGE REMOVAL SERVICES | 2,613 | 3,042 | 3,000 | 3,000 | 3,420 | 420 |
| 52440 - HUMAN SERVICES | 618,654 | 341,853 | 0 | 0 | 0 | 0 |
| 52445 - JANITORIAL SERVICES | 0 | 0 | 14,200 | 14,200 | 16,000 | 1,800 |
| 52465 - MISCELLANEOUS SERVICES | 0 | 0 | 5,660 | 5,660 | 6,050 | 390 |
| 52560 - PARKING SERVICES | 375 | 399 | 480 | 480 | 480 | 0 |
| 52573 - CREDIT CARD FEES | 17,439 | 19,701 | 13,464 | 13,464 | 24,000 | 10,536 |
| 52574 - LEGAL SERVICES | 0 | 26 | 10,000 | 10,000 | 150,000 | 140,000 |
| 52575 - SERVICES | 5,370 | 5,651 | 392,716 | 392,716 | 0 | (392,716) |
| 52576 - AUDIT SERVICES | 8,875 | 14,920 | 9,225 | 9,225 | 9,225 | 0 |
| 52583 - PROGRAM SUPPORT | 318 | 0 | 0 | 0 | 0 | 0 |
| 52615 - DUES AND MEMBERSHIP | 52,890 | 52,924 | 53,160 | 53,160 | 53,160 | 0 |
| 52625 - MEETING EXPENSES IN TOWN | 1,095 | 481 | 500 | 500 | 500 | 0 |
| 52630 - TRAINING | 0 | 1,793 | 0 | 0 | 0 | 0 |
| 52645 - SUBSCRIPTIONS | 153 | 0 | 615 | 615 | 615 | 0 |
| 52725 - RENTAL OF PROPERTY | 118,248 | 121,559 | 121,795 | 121,795 | 142,262 | 20,467 |
| 52735 - TELEPHONE LONG DIST CALLS | (727) | (664) | 0 | 0 | 0 | 0 |
| 52738 - CELL PHONE BASE CHARGES | 5,707 | 6,877 | 6,000 | 6,000 | 7,500 | 1,500 |
| 52746 - UTILITIES ELECTRIC | (867) | (778) | 0 | 0 | 0 | 0 |
| 52747 - UTILITIES GAS | (259) | (263) | 0 | 0 | 0 | 0 |
| 52748 - UTILITIES SEWER | (30) | (19) | 0 | 0 | 0 | 0 |
| 52749 - UTILITIES WATER | (387) | (375) | 0 | 0 | 0 | 0 |
| 52755 - COMMUNICATIONS EQUIPMENT | 3,488 | 3,083 | 13,695 | 13,695 | 33,195 | 19,500 |
| 52775 - MINOR EQUIPMENT | 0 | 1,956 | 0 | 0 | 0 | 0 |
| 52873 - PRINTING OUTSOURCE | 33,655 | 37,513 | 42,645 | 42,645 | 46,500 | 3,855 |
| 52874 - OFFICE SERVICES PRINTING | 132 | 988 | 1,200 | 1,200 | 1,200 | 0 |
| 52886 - RADIO MAINTENANCE MISC | 29,897 | 29,965 | 28,639 | 28,639 | 28,050 | (589) |

City of Colorado Springs Budget Detail Report

001 - GENERAL FUND

Transit

| Acct # - Description | 2018 Actual | 2019 Actual | 2020 Original Budget | * 2020 Amended Budget | 2021 Budget | 2021 Budget - * 2020 Amended Budget |
|----------------------------------|------------------|------------------|----------------------------|-----------------------------|------------------|---|
| 52888 - RADIO MAINTENANCE PPRCN | 78,963 | 70,867 | 66,217 | 66,217 | 81,150 | 14,933 |
| 65023 - PARA ELIGIBILITY | 73,083 | 64,077 | 92,000 | 92,000 | 82,138 | (9,862) |
| 65025 - ADA PARATRANSIT CONTRACT | 110,978 | 322,996 | 114,450 | 114,450 | 149,362 | 34,912 |
| 65026 - ADA SUPPLEMENTAL | 217,631 | 131,302 | 242,920 | 242,920 | 118,160 | (124,760) |
| 65030 - TRANSIT SERVICE CONTRACT | 2,313,079 | 2,105,631 | 2,457,118 | 2,457,118 | 2,680,820 | 223,702 |
| 65160 - RECRUITMENT | 281 | 860 | 800 | 800 | 800 | 0 |
| 65405 - GRANT MATCH SALARIES | 1,183,533 | 1,229,680 | 1,416,429 | 1,416,429 | 1,678,034 | 261,605 |
| 65409 - GRANT MATCH | 3 | 0 | 0 | 0 | 0 | 0 |
| 72450 - PLANNING | 0 | 0 | 90,000 | 90,000 | 0 | (90,000) |
| Operating Total | 6,276,689 | 5,832,842 | 6,622,595 | 2,878,899 | 7,343,062 | 4,464,163 |
| Capital Outlay | | | | | | |
| 53010 - OFFICE MACHINES | 0 | 0 | 0 | 0 | 37,712 | 37,712 |
| Capital Outlay Total | 0 | 0 | 0 | 0 | 37,712 | 37,712 |
| Total Expense | 6,276,689 | 5,832,842 | 6,622,595 | 2,878,899 | 7,380,774 | 4,501,875 |
| CIP Total | 0 | 81,373 | 150,700 | 150,700 | 0 | (150,700) |
| Grand Total | 6,276,689 | 5,914,215 | 6,773,295 | 3,029,599 | 7,380,774 | 4,351,175 |

* 2020 Amended City Budget as of 8/31/2020, which may include budget reductions due to the economic shutdown and revenue loss as a result of the COVID-19 pandemic